

FEDERAL COMMUNICATIONS COMMISSION

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PUBLIC SAFETY NATIONAL COORDINATION COMMITTEE

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GENERAL MEMBERSHIP MEETING

+ + + + +

Friday,

November 16, 2001

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The meeting was held at 9:30 a.m. in Salon A and B of the Brooklyn Marriott Hotel, 333 Adams Street, Brooklyn, NY, Michael Wilhelm, Chair, presiding.

STEERING COMMITTEE MEMBERS PRESENT:

MICHAEL WILHELM - CHAIR
MARILYN WARD
STEVEN PROCTOR
HARLIN MCEWEN
TIMOTHY LOEWENSTEIN

ALSO PRESENT:

ROBERT LEE
WAYNE LELAND
BERTRAM WEINTRAUB
J. JOY ALFORD
TOM SUGRUE

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ALSO PRESENT: (Cont.)

ARI WAX
STEPHEN GREGORY
HENRY JACKSON
PETER MEADE
ROGER PLATT
KATHLEEN HAM-O'BRIEN
ROBERT GURSS
DAVID EIERMAN
ROBERT SCHLIEMAN
BRYAN TRAMONT

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P-R-O-C-E-E-D-I-N-G-S

(9:32 a.m.)

CHAIR WILHELM: My name is Michael Wilhelm, I'm the designated federal officer for the National Coordination Committee. Normally this meeting would be chaired by Ms. Kathleen Wallman, but I found, late yesterday, that it was impossible for her to come from Washington to New York for the meeting, and she asked me to stand in for her.

This Committee was not scheduled to meet again until January of next year. But the events of September 11th changed all of that. This meeting came about because many of the NCC's members told Kathy that we had much to learn from public safety personnel who had first-hand knowledge of the interoperability issues that arose during the Pentagon and the World Trade Center attacks.

Those members said, and Kathy agreed, that the lessons from these disasters are best learned when the embers have only recently cooled, when recovery efforts are still underway, and while the experience of rescue and recovery communications is still vivid

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1 in the minds of those who participated in them.

2 I think this is going to be a full and
3 interesting meeting. The meeting agendas are
4 available in the back of the room if you don't already
5 have one.

6 I estimate that we will break for lunch at
7 about 12:45 for 45 minutes, and that will follow our
8 panel on band clearing. If things go according to
9 schedule we will adjourn about three o'clock this
10 afternoon.

11 It is my privilege now to introduce the
12 Chief of the FCC's wireless telecommunications Bureau,
13 my boss, Tom Sugrue. Tom is no stranger to the NCC,
14 he has been a featured at several NCC meetings, and he
15 has taken a keen interest in public safety
16 communications, and the recommendations that the NCC
17 made to the FCC for rules that will govern the new 700
18 MHz spectrum.

19 Tom, welcome.

20 MR. SUGRUE: Good morning, and thank you,
21 Michael. And thanks to the NCC for inviting me to
22 Brooklyn this morning. This is actually a bit of a

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1 homecoming for me. I was born and raised in New York
2 City. In fact I was born in Brooklyn, not very far
3 from here.

4 And when I was five my family decided to
5 move to the country and made it as far as Flushing in
6 Queens, where they live to this day. I think my mom
7 will be in the house in Flushing 50 years this spring.

8 And when I leave here I'm going there to pick her up
9 and bring her back to stay with us for Thanksgiving.

10 But I was also reminiscing about how
11 things have changed. I saw my first baseball game at
12 Ebbets field, a game between the Dodgers and the
13 Giants. That is the Brooklyn Dodgers and the New York
14 Giants, for the youngsters in the crowd. There were
15 actually teams like that in New York at the time.

16 But New York is a very special place to
17 me, and to my family. My wife and I have made our
18 home, and the home for our children in the Washington,
19 D.C. area, but we are both New Yorkers, and I'm just
20 delighted to be here this morning.

21 Well, enough with the reminiscing. I'm
22 actually here with others representing the Federal

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1 Communications Commission, and on behalf of the FCC,
2 and especially on behalf of the people in the wireless
3 telecommunications bureau, I want to commend -- there
4 are so many of you in the audience -- for the
5 extraordinary work that was done to maintain public
6 safety communications during the World Trade Center
7 and Pentagon attacks, and in the days following.

8 And watching the television coverage of
9 the airplane crash out at Kennedy and Rockaway this
10 past Monday, I realize particularly in New York the
11 public safety communications systems were, again,
12 being put to the test.

13 And these events only underscore the need
14 for reliable and effective public safety
15 communications in times of emergencies, when such
16 communications are most needed.

17 I know New York, the damage at the site of
18 the World Trade Center, had a severe impact on the
19 city's communications infrastructure. And rescue
20 personnel looked to the public safety communications
21 community to restore service.

22 Through ingenuity and hard work

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1 communications technicians and managers were able to
2 overcome a number of problems to provide a
3 communications system for public safety personnel
4 during this unprecedented event.

5 And the city and a country owe a large
6 debt of gratitude to these communications
7 professionals. But, as many of you know, the system
8 was under extraordinary pressure in these hours
9 immediately following the attack.

10 The channels that were available were
11 terribly crowded, interoperability problems arose when
12 responders using incompatible radio equipment,
13 operating in different bands, were unable to talk to
14 one another.

15 And there are lessons to be learned from
16 this experience, not only by those who participated in
17 it, by those of us in the FCC, those in Congress, and
18 others participating in Government and communications
19 public policy.

20 And I look forward to hearing the reports
21 this morning on interoperability issues in the wake of
22 the World Trade Center and Pentagon attacks, and to

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1 learn what lessons we can take for radio frequency
2 public policy and regulatory initiatives.

3 Now, let me turn to an issue that is near
4 and dear to my heart, I know it is near and dear to
5 the heart of many in this audience, which is the 700
6 MHz radio band.

7 I believe, like many, that the 700 MHz
8 band represents a tremendous opportunity for the
9 possible community. A reliable 700 MHz network
10 infrastructure with specific spectrum, expressly
11 identified and dedicated for interoperability channels,
12 would be an invaluable step to cope with the
13 communications demands at time of disasters like those
14 we recently experienced.

15 The NCC, this group, was formed almost
16 three years ago to assist in the development of
17 operational and technical standards in the 700 MHz
18 spectrum band.

19 The regulatory groundwork for establishing
20 new 700 MHz systems is, I believe, now in place. The
21 FCC has carefully analyzed the technical and
22 operational recommendations of the NCC, and has

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1 incorporated most of those into our rules.

2 Interoperability will be assured because we
3 adopted the NCC's recommendation, for narrow band
4 voice and data standards for the interoperability
5 channels.

6 The first 700 MHz state licenses are going
7 to be issued early next year. And other licenses will
8 follow as the regional planning committee submit their
9 plans and obtain approval.

10 One element is still missing, though. We
11 still do not have a wide band data standard
12 recommendation from the NCC. I understand you are
13 working on that, and will be discussing that today,
14 and I encourage you to complete those efforts as soon
15 as possible.

16 Now, one of the most constant concerns I
17 hear expressed by the public safety community, is that
18 television stations currently occupy the 700 MHz
19 public safety band should vacate that band by 2006, or
20 sooner, if possible.

21 That is a legitimate concern, and one that
22 has our attention. The FCC is working hard to make

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1 700 MHz spectrum available in areas where it is
2 currently constrained by television allocations.

3 For example, we are attempting to
4 encourage broadcasters to vacate that band
5 voluntarily, and are allowing them to accept payment
6 for doing so, a not uncontroversial step.

7 However, the ultimate resolution of the
8 700 MHz band clearing is a matter not completely
9 within the Commission's control. Congress set a 2006
10 date by statute, and that statute allows television
11 stations to continue to operate in the 700 MHz band
12 public safety and commercial allocations, beyond 2006,
13 under certain circumstances, namely if there is not an
14 85 percent penetration of digital televisions by that
15 time.

16 Many in the public safety community, and
17 in the broadcast industry, and in the commercial
18 wireless industry, believe that if the statute remains
19 in its present form, there will be very few stations
20 that actually vacate the 700 MHz band by 2006.

21 The establishment of a date certain for
22 that transition, for at least the stations in 60 to

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1 69, is a matter about which congressional review might
2 be helpful.

3 And I should add, until fairly recently,
4 the focus of the 700 MHz band has typically been
5 between the incumbent broadcast licensees, and the new
6 potential commercial service providers, and about who
7 would pay whom, and how much, to get access to this
8 very valuable spectrum.

9 Sort of, as one Commissioner called it, a
10 battle between the wealthy and the very rich. Not
11 much equity there.

12 But I think there is an enhanced
13 awareness, certainly at the FCC, and in Congress, and
14 in the debates in Washington about public safety's
15 interest in this band, and that 40 percent of that
16 band is allocated for public safety.

17 As I said, the licensing process already
18 established standards, already established -- and
19 public safety is doing an increasingly good job of
20 making its views known before Congress, and before the
21 Commission, and on this important issue, and I
22 encourage you to keep those efforts up, and redouble

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1 them, if possible.

2 On the international side, both Canada and
3 Mexico are now considering harmonizing their 700 MHz
4 allotments with those of the U.S., and eventually
5 clearing the 700 MHz band of television stations.

6 But, presently, both countries have DTV
7 allotments along the border that would limit the use
8 of 700 MHz public safety spectrum in certain border
9 states. The FCC continues to work on this issue with
10 both Canada and Mexico. The international process
11 often tends to work slower than we would like.

12 There are regular meetings, but they take
13 place over the course of months and years. But I
14 think progress is being made, I think there is an
15 enhanced sensitivity on that front.

16 And, again, I encourage you to remain
17 active on the international issues as well.

18 Of course our best efforts to clear
19 television stations from 700 MHz public safety
20 spectrum are going to be of little value unless
21 equipment that operates in that band is available.

22 With the recent issuance of the technical

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1 rules by the FCC manufacturers have the information,
2 now, necessary to start the design and manufacturing
3 process. And by the time we issue the first 700 MHz
4 licenses, early next year, I hope the manufacturers
5 will have geared up so that we will soon have
6 equipment available from a number of sources.

7 An effective hardened and redundant public
8 safety communications infrastructure is an essential
9 component of our way of life. This comes at no small
10 cost. But anything less could leave us insufficiently
11 prepared in these times, when reliable communications
12 are most needed.

13 Funding of public safety communication
14 systems is something that is not within the FCC's
15 mandate. I almost wish it were, I wish we could take
16 some of that auction money and put it to a good use in
17 the public safety field.

18 But I think it is a critical element, too,
19 another piece of the puzzle, because all of your work
20 here is futile without the funds to implement it.
21 And, again, your representatives have been very
22 effective in making your voices heard at the FCC.

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1 And this is another issue, and I'm giving
2 you sort of a lobbying agenda here, advocacy agenda,
3 at least. But this is another issue in which I
4 suggest that in light of events of September 11th you
5 also make your voices heard in the offices of your
6 congressman, and with your state legislators.

7 Lawmakers should be aware that as we focus
8 on the resources for homeland security, the security
9 of the country, that resources for public safety
10 communications are a critical component of that.

11 I tell you, last month I testified at a
12 Hearing in Congress. And when I had an opportunity to
13 put a plug in for more funds for the FCC I avoided
14 that, and put a plug in for more funds for public
15 safety communication systems, because I think -- we
16 see that both on the RF side in the radio systems, and
17 the E911 side, I think it is something that is
18 critical.

19 Well, I want to close by suggesting that
20 many of you had more than one reason to come to New
21 York at a time when travel is still being avoided by
22 many americans.

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1 When I decided to accept your invitation
2 to come here and speak I was reminded what Churchill
3 said when he spoke to the english people in World War
4 II. In paraphrasing the poet W. E. Henley, Churchill
5 said that even in the darkest days of war we are still
6 masters of our fate, we are still captains of our
7 souls.

8 I think you all believe that, and I know I
9 do. Once more I'm convinced that in coming here you
10 have paid tribute to your fallen public safety
11 comrades who lost their lives while heroically
12 responding to the attacks on the World Trade Center.
13 And I think for inviting me, and I wish you all
14 success in your efforts here. Thank you.

15 CHAIR WILHELM: Our next speaker is Deputy
16 Commissioner Ari Wax of the New York City police
17 department office of technology and systems
18 development.

19 That office is responsible for the
20 advanced technology equipment to support the various
21 missions of the police department. Deputy
22 Commissioner Wax has spent the last 15 years working

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1 in the New York City criminal justice system.

2 He worked as an administrator, as a
3 project manager, and as a prosecutor. Before assuming
4 his current position as Deputy Commissioner for
5 technological development, he served for five years as
6 an assistant commissioner of the New York City
7 department of corrections.

8 Before his appointment as assistant
9 commissioner he served at the office of the deputy
10 Mayor for public safety. For approximately five
11 years, before working at the Mayor's office, he served
12 in the Kings County District Attorney's office.

13 He served there as a supervising assistant
14 district attorney. He was responsible for training
15 first year assistant district attorneys, and to
16 monitor the handling of their cases.

17 Deputy Commissioner Wax is admitted to the
18 bar in New York and Illinois. He received his law
19 degree from the George Washington University National
20 Law Center in 1985. And he received his undergraduate
21 degree from the University of Illinois in 1982.

22 This morning he is going to share with us

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1 some of the significant communications issues that
2 arose in the NYPD's response to the World Trade Center
3 attack.

4 Commissioner Wax, please come to the
5 podium.

6 COMMISSIONER WAX: Thank you,
7 Michael. Good morning. On behalf of the New York
8 City Police Department I want to thank you very much
9 for giving us the opportunity to come speak to you
10 this morning, at this meeting of the Public Safety
11 National Coordination Committee.

12 This committee's meeting comes at a very
13 challenging time, as we all know. The response, the
14 courage, and the sacrifice that was displayed by
15 public safety personnel on September 11th is
16 absolutely without parallel.

17 The importance of reliable communications
18 to sustain that effort cannot be overstated. The
19 challenge is to maintain that level of readiness in
20 the face of uncertainty.

21 Although a focus of my presentation will
22 be on the communications aspect of the World Trade

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1 Center disaster, I would like to take a moment to
2 paint a picture of heroism for you.

3 A high ranking official of the New York
4 City Police Department who responded to the scene on
5 September 11th, right after the first plane hit,
6 described to me an image that is forever imbedded in
7 his mind.

8 And that image is an image of shoes,
9 dozens of shoes, women's shoes on the ground, leading
10 from the World Trade Center away from the site. What
11 that image paints is a picture of people running for
12 their lives to the point they ran right out of their
13 shoes in their haste to get away from that terror.

14 Yet despite the fact that everyone was
15 running away, police officers, firefighters, and other
16 rescue workers, ran into that building to save
17 additional people.

18 Now, we did lose, tragically, 5,000
19 innocent people during the horrific act on September
20 11th. But what also happened on that day is because
21 of the bravery and the courage of those public safety
22 rescue officials, the police officers the

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1 firefighters, and the rescue workers, some 20,000 to
2 25,000 people were saved.

3 That is beyond belief. And it cannot be
4 overstated at all. And that image is forever etched
5 in his mind, the image of the shoes. There is no more
6 heroic act than that performed by those rescue workers
7 on that day. We, the city of New York, and the
8 nation, will be forever in their debt.

9 It should be noted that a reliable
10 communications system played a critical role in the
11 ability of the rescue workers to communicate with each
12 other, and to orchestrate the rescue.

13 I would now like to address some salient
14 points about that communications infrastructure. Now,
15 the fact of the matter is we did not expect a tragedy
16 of such magnitude as took place on September 11th, but
17 we were prepared to handle it.

18 We didn't anticipate such a horrific act,
19 but we were ready to respond. How? Well, there are
20 several reasons. First, disaster planning. The
21 communications division of the New York City Police
22 Department has disaster plans that are continuously

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1 revised and drilled.

2 Regular testing of established procedures
3 assures continuity of communications. We also
4 utilized table top drills to help prepare for the
5 unexpected. After these drills supervisors are
6 critiqued so that they can learn from their mistakes.

7 They are also encouraged to be creative in
8 the development of solutions to unusual problems.
9 These drills help assure that staff members are aware
10 of all their options and available resources.

11 We also have deployment planning. This is
12 constantly revised and includes scheduling for staff
13 for additional support in times of great volume, and
14 implementation of transportation plans in the event of
15 disruptions of mass transportation, and the like.

16 We also are blessed with top notch
17 managers who are encouraged to try new methods to
18 continuously improve performance, and they do. And
19 they are able to do that because we have a dedicated,
20 well-trained staff that helped us stay the course.

21 But probably the most significant reason
22 why we are able to maintain our communications

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1 throughout the disaster and the days beyond, because
2 of redundancy, diversity, and more redundancy.

3 It is important to recognize that
4 redundancy and diversity are not the same thing. You
5 could have two cables performing mirror functions
6 going from point A to point B, but if at any point
7 along that route they follow the same path you may
8 have redundancy, you don't have diversity.

9 And if that point is cut, you are
10 finished. That is why it is absolutely critical to
11 have both redundancy and diversity. It is critical to
12 eliminate any single point of failure.

13 And in our planning we made every single
14 effort to do just that. Our primary objective is to
15 help maintain the public safety and officer safety by
16 keeping those lines of communication open.

17 This objective was complicated on
18 September 11th because of a domino effect that
19 occurred. When a terrorist struck the twin towers,
20 there is no doubt in my mind that they were completely
21 oblivious to the impact that that act of destruction
22 would have on the communications infrastructure of the

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1 city of New York.

2 But an impact it did. The destruction
3 caused the loss of major antennas on top of the World
4 Trade Center, as well as major cables underneath the
5 World Trade Center complex. The domino effect that I
6 referred to took place when the north tower fell.

7 And the fire of that north tower, and the
8 collapse of that north tower caused extensive damage
9 and fire in seven World Trade Center across the
10 street. That building, in turn, eventually collapsed.

11 Unfortunately at seven World Trade Center
12 was immediately adjacent to a key Verizon central
13 office. And the collapse onto that central office
14 caused significant damage to that central office,
15 causing a massive loss of critical telephone and data
16 circuits, including those feeding E-911.

17 Without careful planning and disaster
18 recovery, procedures that were in place, the E-911
19 operations could have been greatly affected by the
20 disaster, but they were not.

21 Instead, the call taking and dispatch
22 operations were only minimally affected, which was a

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1 significant achievement under such catastrophic
2 conditions.

3 The police department set into motion
4 disaster recovery plans that had been established for
5 years, and repeatedly tested, and rehearsed, although
6 rarely implemented.

7 Working 24 hours a day with Verizon, and
8 service providers such as Motorola, and IXP, who is
9 our systems integrator at E-911, NYPD experienced the
10 indisputable value of a multi-layer redundancy,
11 diversity, and testing principles, as was applied to
12 development and establishment implementation of our
13 911 infrastructure.

14 The bottom line is we did lose one key
15 transmitter from top of the World Trade Center, and we
16 lost the West Street Central Office. Telephone
17 service, both landline and wireless, was lost
18 throughout the area.

19 Yet we never lost 911 service, and we
20 never lost our radio communications. Why? Again,
21 because of diversity and redundancy. And in the case
22 of radio, our ability to exclusively control a

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1 substantial portion of our infrastructure.

2 This is an important point, because some
3 circles have been encouraging that public safety
4 organizations utilize commercial wireless services to
5 provide their public safety communications.

6 If that had been the case in New York City
7 on September 11th, we would not have been able to
8 communicate at all. Our rescue workers would have
9 been operating deaf and blind. And God knows how many
10 more people would have perished as a result of that.

11 Although commercial wireless systems were
12 non-existent, or at best sporadic, our radio network
13 never missed a beat.

14 The NYPD's reaction to the perilous
15 condition of the communications infrastructure was
16 aided by warnings from Verizon about the tenuous
17 condition of its central office.

18 As a result of that warning, and our
19 knowledge that we had a lot of critical communications
20 components very near ground zero, we were able to
21 anticipate and to improvise. Through some ingenious
22 engineering wizardry by our crack technical staff, our

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1 electronics section, we were actually able to re-route
2 some signals sufficiently to avoid the loss of any
3 radio communications.

4 The point I made about the contact with
5 Verizon is actually an essential point. As public
6 safety officials we must know our vendors and our
7 service providers. It is imperative to keep the
8 channels of communications open at all times.

9 We need to test everything, and we need to
10 ask a lot of questions. Vendors, indeed can be, and
11 on September 11th absolutely were, tremendous allies.

12 However, public safety agencies must remember that we
13 are the customer and the boss.

14 Vendors can advise us, they can help row a
15 boat, and in troubled waters they can even help bail
16 that boat out. But public safety officials must steer
17 that course, and must set the policy.

18 Constant command and control is essential.

19 It should be known that in the aftermath of the
20 tragedy many vendors, such as Motorola, Verizon, AT&T,
21 Voicestream, Nextel, Cingular, Datamax, Time-Warner,
22 IXP, and many others, rendered significant assistance

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1 in the reestablishment of critical communications.

2 The private sector can be a critical
3 partner in times of crisis. It is important to
4 maintain these channels of communication, not just
5 with the vendors, but also between communication staff
6 and operational units of a police department.

7 Operational needs must be ascertained and
8 creative solutions must be delivered to solve the
9 problems. Communications personnel also need to be
10 familiar with the key infrastructure, and need to work
11 with operational units to assure the continued
12 security of key facilities.

13 A list of priority sites should be
14 maintained and revised, as appropriate. Now, as I
15 mentioned earlier, we lost the central office that
16 federal 911, but we didn't lose 911.

17 And the reason why we didn't lose 911 is
18 because we had a second central office that fed 911.
19 Immediately upon the second impact, when there was no
20 doubt in anybody's mind that this was not an accident,
21 we did two things.

22 Number one, we secured the entire

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1 perimeter of our 911 facility, and number two, we
2 reached out to our patrol borough to make sure that
3 they ensured the integrity of the facility of the
4 central office that was still surviving. Very
5 important things to do in that kind of situation.

6 The human element cannot be overlooked,
7 either. Picture in your minds this situation. We are
8 sitting here in the Brooklyn Marriott hotel. I can
9 honestly tell you that there are several times, in
10 recent years, where I've walked from here to the area
11 around the World Trade Center, it is that close.

12 Our 911 operation is right here in
13 downtown Brooklyn, less than two miles from ground
14 zero, where you can see what is going on over the
15 World Trade Center. Despite being that close, despite
16 knowing that government facilities throughout the city
17 were being evacuated, our 911 operators stayed at
18 their posts, and they did their job, and they did it
19 well.

20 And despite having to deal with mind-
21 numbing, harrowing panic calls, and calls for distress
22 from police officers over the radio, our personnel

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1 maintained their composure, and did a tremendous job
2 under the most trying of circumstances.

3 To put this in perspective, the New York
4 City Police Department averages 30,000 911 calls per
5 day, or eleven and a half million per year. On
6 September 11th, during the first ten minutes after the
7 first plane struck, we had 3,000 calls to handle.

8 And by the end of the day there were
9 55,000 calls that came in. None of these calls were
10 missed.

11 During stressful times, and times of
12 extreme duress, outlets for release must also be
13 provided. We attempted to address this through
14 management reassurance, on-site counseling, and the
15 facilitation of group discussions.

16 Union leadership stepped up to help
17 provide counseling on the day of the attack. This is
18 another example of cooperation. We handled the
19 disaster through cooperation between the private and
20 public sectors, between communications and operational
21 staff, between civilian and uniform members of the
22 service, between labor and management, and not the

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1 least, with interagency cooperation, local, state, and
2 federal.

3 I will leave it to the Mayor's office of
4 emergency management and Chief Peter Meade of Nassau
5 County, to discuss the various critical aspects of the
6 interagency cooperation.

7 Suffice it to say that we made every
8 effort to establish command, control, communication,
9 coordination, and cooperation to get us through the
10 crisis.

11 As you can well imagine, the New York City
12 Police Department's radio system was put to the test
13 during the events of September 11th. We have 70
14 precincts, and more than 50 specialized commands that
15 we serve.

16 We maintain the largest public radio
17 system, public safety radio system in the entire
18 continent. It is a complex network that utilizes 126
19 transmitters, more than 1,400 receivers, at more than
20 350 locations.

21 The system is designed to provide
22 overlapping coverage to mitigate the loss of multiple

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1 receivers, and still maintain an acceptable level of
2 coverage. Again, redundancy.

3 The radio system serves approximately
4 24,000 portable radios, 2,000 mobile radios, and 2,200
5 mobile data terminals. We utilize 15 city-wide
6 channels, 8 patrol borough channels, and six
7 interoperability channels.

8 Radio channels were, as you can imagine,
9 allocated to responding teams, and became crowded with
10 desperate calls from trapped and responding officers.

11 The radio channels were also used to provide
12 interagency communications to coordinate the response
13 of the many law enforcement agencies from around the
14 metropolitan area, who responded to the scene.

15 Unfortunately, however, it did become
16 apparent, during the situation, that the protocols for
17 interoperability have not been adequately promulgated
18 throughout the region.

19 As a result of that we are working closely
20 with the New York Metropolitan Advisory Council,
21 NYMAC, to rectify this situation, and we expect those
22 protocols to be issued very soon.

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1 Despite the failure of all forms of
2 communication in the hours following the World Trade
3 Center disaster, the NYPD's radio system remained
4 operational at all times.

5 This was a direct result of thorough
6 planning and implementation that incorporated many
7 levels of diversity and redundancy into the system, as
8 well as dedicated engineering and repair performance
9 of the department's skilled technical staff.

10 However, not all issues relating to the
11 maintenance of the integrity of our radio system are
12 within the control of the New York City Police
13 Department. The September 11th attacks highlight the
14 critical need for exclusive public safety
15 communication systems that ensure secure quality
16 transmission and reception.

17 These elements were a critical component
18 of New York City Police Department response and
19 readiness on September 11th and beyond. The era of
20 heightened security we have now entered only serves to
21 emphasize that even more.

22 Now, the NCC should be commended for the

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1 diligent and highly competent work which will lead to
2 very tangible benefits for public safety
3 communications. The NCC's role of addressing and
4 advising the FCC on the operational and technical
5 parameters for use in the 700 MHz public safety band
6 that has been committed by the FCC is a vital one.

7 That the NCC and its subcommittee have
8 accomplished so much is a tribute to both its
9 leadership, and the dedication of its members to
10 public safety. Your work will truly make a
11 difference, and we thank you for it.

12 The FCC, too, should be commended. Beyond
13 the allocation of the 700 MHz spectrum to public
14 safety, and sponsoring the committee's work, the FCC's
15 actions on September 11th have been essential.

16 The public safety and private wireless
17 division has assisted a number of New York City
18 metropolitan area public safety agencies in obtaining
19 special temporary authority to conduct wireless
20 communications.

21 Additionally the FCC enforcement bureau
22 has consistently responded expeditiously to

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1 interference challenges that agencies in New York City
2 area encounter with their radio system.

3 As I said, the 700 MHz spectrum commitment
4 is important. However, when it will actually be
5 available is open to considerable conjecture. The
6 imperative to note is that 700 MHz is not available to
7 respond to current demands.

8 And the current reality is that we are at
9 war, and that is not about to change any time soon.
10 No one seriously suggest the transition to digital
11 television will be completed even by 2006, the time
12 period originally set.

13 As a matter of fact, in the New York area,
14 the date is probably going to be delayed even further
15 because of the critical loss of infrastructure atop of
16 the World Trade Center by the local television
17 stations.

18 Television broadcasters are not going to
19 be in a position to move out a 700 MHz, specifically
20 channel 63, 64, 68, and 69, prior to 2006. The delay
21 is real, and the potential harm substantial.

22 The New York Metropolitan area remains

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1 extremely congested, and a range of agencies face
2 severe limitations in carrying out our fundamental law
3 enforcement and public safety communications.

4 Additionally there are a number of
5 circumstances that infringe directly on effective
6 public safety use of the currently allocated spectrum.

7 Public agencies in the New York Metropolitan area
8 face serious challenges to effective utilization of
9 existing resources.

10 Since the 1970s New York City Police
11 Department has utilized channels 14 and 15,
12 essentially 470 to 482 MHz range for our radio
13 communications. We filled those up very quickly.

14 By 1995 the FCC made a substantial and
15 critical commitment to public safety in the New York
16 City area, when it authorized the use of TV channel 16
17 with 482 to 488 MHz for public safety communications.

18 The Commission determined that not only
19 was there an urgent and immediate need for additional
20 spectrum in the area, but that granting the
21 authorization be accomplished without affecting
22 existing TV operations, or digital TV.

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1 As a result of this gracious authorization
2 to use channel 16 public safety agencies have expended
3 millions upon millions of dollars to enhance
4 communications systems that have served to improve
5 police response time, and provide more information to
6 the police officers who respond to the scene.

7 As a result the public is better and more
8 speedily served, and the responding officer arrives at
9 the scene with very useful information, which helps
10 him or her do his or her job a lot better.

11 The NYPD has constructed and implemented
12 imbedded systems and interoperabilty channels on
13 channel 16 that are vital to providing logistical and
14 command support during daily operations and during
15 times of emergency.

16 The viability of the allocated public
17 safety frequency spectrum is critical to ensure the
18 public safety communications systems operate as
19 intended. There could be no dispute that public
20 safety is paramount to commercial interests.

21 However, this critical use for public
22 safety of channel 16 is threatened, particularly by

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1 low power television broadcasters. These intrusions
2 threaten not only the substantial investments made by
3 local Government in the infrastructure, but recklessly
4 endanger both the public, and the public safety
5 officers on whom the public depends.

6 There is a clear and compelling need to
7 establish the primacy of channel 16 for public safety
8 communications in the New York City Metropolitan area.

9 And this issue has an impact that goes beyond the New
10 York City Police Department.

11 As I mentioned earlier, channel 16 is a
12 frequency used for, amongst other things, critical
13 interoperability channels. Similarly being faced with
14 a critical need to improve its communication system,
15 the Nassau County police department has submitted an
16 application to the Commission to operate a public
17 safety communications system on the 500 to 506 MHz
18 band, which has been allocated for, but not used by
19 television channel 19 of the New York area.

20 Nassau county's need to improve its
21 communication capability is also real, and it is also
22 severe. Without the relief that they seek the

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1 circumstances will degenerate further in Nassau
2 county.

3 This frequency is already in use by public
4 safety agencies in northern New Jersey. A proposal
5 for use of channel 19 by a low power television
6 station in Ammytivlle, New York, would disrupt that
7 critical usage.

8 I therefore encourage the Commission to
9 grant Nassau County's application as expeditiously as
10 possible.

11 In short, there are parochial interests
12 that threaten the public safety communications in the
13 470 to 512 MHz band. A principal band for public
14 safety communications in the New York area.

15 This interests assert precedence over
16 state, county and local investment made in the public
17 safety communications infrastructure, and the critical
18 communications that that infrastructure affords.

19 There should be no misunderstanding where
20 these interests will lead. Public safety
21 communications, links for several jurisdictions
22 throughout the New York Metropolitan area will be

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1 jeopardized, or severed.

2 If this threat to public safety
3 communications in the 470 to 512 MHz range is not
4 eliminated, the detriment will be tangible, and
5 substantial.

6 Positive resolution of these issues, on
7 the other hand, will permit the NYPD, the fire
8 department, Nassau County, and other agencies, to be
9 in the same UHF radio range allowing for the expanded
10 use of channel 16 interoperability channels.

11 Positive action will also ensure
12 continuity of the region's wireless communications,
13 and will make them more effective. In these
14 troubled times it is fair to say that there is no
15 issue on FCC's agenda that carries so much potential
16 impact on public safety and national security.

17 Before I close I want to acknowledge the
18 presence of Cpt. Kenneth Weinberg, the commanding
19 officer of the electronics section, who is hiding
20 somewhere in the back. There he is.

21 The electronics section, as I mentioned
22 earlier, is responsible for the entire police

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1 department radio operation. Through Cpt. Weinberg's
2 leadership, vision, commitment and dedication, the
3 NYPD radio shop has continued to develop and maintain
4 a world class robust, and reliable, radio network.

5 Should there be time later, Cpt. Weinberg
6 will be available to answer any specific questions
7 that you might have.

8 On behalf of NYPD I want to thank you for
9 all you've already done, and for what no doubt will
10 continue to do to enhance public safety. Thank you
11 all, God bless you, and God bless America.

12 CHAIR WILHELM: One part of the NCC's
13 charter is to make recommendations on reliable and
14 redundant interoperability networks. And I think we
15 have heard from Commissioner Wax this morning, the
16 importance of that charge to the NCC, and his comments
17 on redundancy and diversity should be taken to heart
18 by this committee.

19 Our next speaker is Assistant Commissioner
20 Steven M. Gregory from the fire department of New
21 York. Commissioner Gregory started with the New York
22 fire department forty years ago as a fire alarm

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1 dispatcher.

2 And today he runs one of the largest
3 bureaus in the department with over 600 employees, the
4 bureau of communications. He has gained a reputation
5 for a hands-off management style with a demonstrated
6 expertise in strategic planning and problem solving.

7 Through his leadership and foresight the
8 fire department of New York met the challenges of the
9 World Trade Center disaster in a manner that he is
10 going to describe to us today.

11 Commissioner Gregory.

12 COMMISSIONER GREGORY: Good morning. It
13 is very nice to be here.

14 Most often fire or emergency operations
15 are viewed by those who are on the scene, remotely,
16 through the lens of a camera. For communications
17 professionals audio is a different but very powerful
18 tool that we use for observation and situation
19 assessment.

20 Audio transmissions provide us with a
21 broader perspective of an operation, and it forces us
22 to use our minds to draw a picture of what we hear.

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1 I'm an operations person, and I'm here to discuss
2 operational issues, I'm not here to talk about the
3 technical end of the job. I'm the end result user of
4 what the technical people come up with.

5 Like many others I operated at the World
6 Trade Center on September 11th. And like many others
7 I survived the collapse. There is no need to go into
8 war stories, I don't intend to tell war stories today.

9 That day taught us all too many hard real
10 lessons. One being our dependency on audio
11 transmissions. The value of our handy talkies was
12 never so apparent as when our ability to transmit was
13 temporarily lost after the first collapse.

14 I can't even begin to describe to you the
15 feeling of being in complete, utter, total blackness,
16 without the ability to communicate with anyone. When
17 the first tower came down we all ran.

18 The silence that came upon us made us
19 wonder if there was anybody left, if we were dead, if
20 we were waiting to go to wherever we go when we die.
21 I'll be playing some radio transmissions for you
22 today, so that maybe you can understand the

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1 frustrations of those communications personnel who
2 were involved in the operation.

3 And since I can't control it from here my
4 good friend Ted will be my audio person. These are
5 actual radio transmissions, so we may have to adjust
6 the volume a little bit. Some are loud, some are low,
7 our recording devices were a little problematic that
8 day.

9 Please play the tape now. These are the
10 initial calls from our units reporting.

11 (Whereupon, audio portion was played.)

12 COMMISSIONER GREGORY: Chief Ganci
13 survived the collapse of the first tower. He didn't
14 survive the second tower.

15 Within a very short period of time calls
16 started coming in from inside the towers themselves
17 with the compounding situation that fire dispatch
18 personnel were up against.

19 Calls of people trapped throughout the
20 building, obtaining as much information as possible,
21 dispatchers relayed what they knew to the on-scene
22 commanders, either responding or on the scene. Play

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1 the tape.

2 (Whereupon, audio portion was played.)

3 COMMISSIONER GREGORY: Now imagine, if you
4 would, what was going on in the minds of our incident
5 commanders on the scene, with all of these reports
6 coming over, people trapped on all of these floors, in
7 all of the buildings.

8 They had to determine the location of the
9 command post that had to be set up. This location
10 changed several times because of fluid situations,
11 debris falling from the building, people jumping from
12 the building.

13 We had to keep moving the command post
14 from location to location, which further complicated
15 our operation. We told our units to report to a
16 certain location, they couldn't do that because we had
17 to move the command post, we had to get back to them
18 and tell them again.

19 Our radio traffic was just unbelievable.
20 Multiple operations posts and staging areas had to be
21 set up. Again, this was a very fluid operation, and
22 had to be changed because of the ongoing situations.

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1 Our field communications operation had to
2 be set up. We set up in one location, we had to move.

3 Ultimately our field communications unit was totally
4 destroyed in the collapse, it was buried.

5 The other problem we had was the
6 determination of what radio channels our handy talkie
7 on fire ground frequencies were going to be used. We
8 are limited in the number of channels we have.

9 Tactical command and rescue channels had
10 to be set up, they had to be given to the various
11 units on the scene, taking into consideration the
12 number of units on the scene, that was a very
13 difficult task.

14 The rapid succession of alarms depleted
15 our resources. The Manhattan supervising dispatcher
16 had to reach out to the out-boroughs for response and
17 coverage.

18 Units relocating to Manhattan from the
19 other burroughs switched to the Manhattan frequency,
20 and they were utilized as soon as they became
21 available. Most of them never reached the fire house.

22 They came from outer burroughs, they came

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1 into Manhattan. They were either dispatched to the
2 scene, dispatched to other alarms that were going on
3 at the time.

4 Radio operation had increased to a point
5 where the Manhattan dispatcher never went off the air.

6 Units responding were given specific instructions
7 about response and locations to report to.

8 There were over 225 units operating on a
9 Manhattan radio frequency as opposed to the 90 that
10 normally operated on that frequency. So you can
11 imagine the problems that our radio dispatcher was
12 having at that time.

13 Availability of units city-wide dropped to
14 the lowest ever recorded. Telephone alarms from the
15 Trade Center, as well as from the outside were
16 overwhelming our dispatcher operation.

17 The telephone turrets never went dim, the
18 calls continued to come in. The calls ranged from
19 calm to hysterical, dramatic calls, people wanting
20 instruction and direction, what should they do, should
21 they leave, should they stay?

22 Calls came in on cell phones, they came in

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1 from offices, they came in from stairwells, they came
2 in from people hiding in closets. It was just
3 overwhelming our operation.

4 These are not the type of calls that you
5 could handle quickly. Each call had to be handled,
6 each call had to be handled a certain way. There was
7 a lot of patience required. And every call that we
8 received had to be relayed to the incident commander
9 at the scene to let them know where we had people
10 trapped, where the people were, how many people were
11 there.

12 This is SOP in a high rise operation, it
13 is SOP in any fire operation. We were telling the
14 people to stay where they were, which is SOP for our
15 operation. The people were staying where they were
16 and following our orders.

17 People calling wanted and demanded that
18 our dispatchers stay on the line with them, as that
19 was their only lifeline to the outside world.
20 Dispatchers in the Manhattan CO were taxed at their
21 limit.

22 The normal 24 hour period in Manhattan

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1 consists of about 300 calls. On that day we did close
2 to 3,000 calls. The severity of the situation
3 escalated beyond belief with the receipt of this
4 transmission.

5 (Whereupon, audio portion was played.)

6 COMMISSIONER GREGORY: And then we all
7 know what comes next. Some of these recording are
8 quite graphic, it is our units reporting the collapse
9 of the first tower. There is one in here of a
10 civilian who is actually, has actually taken refuge in
11 one of our fire apparatus as the building was coming
12 down.

13 (Whereupon, audio portion was played.)

14 COMMISSIONER GREGORY: At this point in
15 time it was thought that the tubes of the Brooklyn
16 battery tunnel had collapsed. Engine 228 was in the
17 tunnel, he didn't know whether he was stuck in a
18 collapse, he didn't know where he was, because the
19 dust from the tower 2 coming down just filled up the
20 tunnel.

21 There will be two conversations on here
22 that you will hear me, car 9, one conversation I'm

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1 breathing very heavily, so don't get frightened, it is
2 not the beginning of an obscene radio transmission,
3 but I was trying to breathe. But we will play the
4 tapes and you can hear it.

5 (Whereupon, audio portion is played.)

6 COMMISSIONER GREGORY: The fire ground
7 radio system was stretched beyond its limits at the
8 height of the incident and for a sustained period of
9 time we were operating well over 1,000 handy talkies
10 on three radio channels.

11 You might not want to hear this, probably
12 not the right place to say it, but interoperability,
13 although a serious issue, was not my prime concern at
14 that time, the operability within our own system was.

15 I wish I had the fire ground recordings
16 but, unfortunately, they were destroyed with our field
17 communications unit when tower 1 came down.

18 Within the first hour we transmitted 17
19 alarms, bringing 225 units to the scene.
20 Approximately 55 percent of our on-duty firefighters
21 were working or operating at the Trade Center.

22 All off duty firefighters were recalled

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1 from home. Many fire and EMS units from outside New
2 York City also responded. Our inability to
3 communicate with them posed a serious safety issue,
4 specially on the fire ground site.

5 Our incident commanders didn't know who
6 they were, they didn't even know they were there.
7 They didn't know where they were, and they had no idea
8 what they were doing.

9 So that is a very critical issue for us,
10 when we get people coming in from outside. They come
11 in, they do their thing, we don't know where they are,
12 who they are, or what they are doing, and they can get
13 seriously hurt.

14 Some of the lessons learned, all the
15 drills in the world couldn't have prepared us for
16 this. It was the largest rescue mission ever. We
17 have to review and update all of our disaster plans.

18 Although as Commissioner Wax indicated,
19 everything worked, and everything worked superbly
20 during the operation. We had very little to no radio
21 problems, even though we had that number of units
22 operating on our frequencies. We never really lost

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1 anything, everything held up really well.

2 Interoperabilty, it is a critical issue
3 for us. We are presently addressing it in our
4 changeover from VHF to UHF. This will give us the
5 ability to communicate within our own operation
6 between NYPD and EMS, which is part of the fire
7 department.

8 Interoperabilty also presents numerous
9 operational challenges. There are still many
10 questions to be answered. How quickly can we
11 implement it, when do we implement it.

12 Operations plans have to be designed
13 between agencies so that we can implement it. What
14 equipment is required, if any. Who gives the order to
15 utilize the interoperabilty channels, and at what
16 level should that order be given.

17 We, in public safety sector are obligated
18 to provide service and safety to the public, and to
19 our members. The bottom line is each one of us has a
20 job to do. And the more we can interact with each
21 other, the more effective we will be.

22 But we are not afforded the luxury of

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1 testing technology by implementing operational changes
2 in this business. When technology is implemented, it
3 better work. We need the right tools to do the job,
4 and we need to understand how and when those tools can
5 and should be used.

6 After the World Trade Center explosion in
7 '93 we critiqued our operation and systems. What did
8 we do wrong, how can we make it better, how can we
9 change our systems to handle such a challenge.

10 Nothing could have prepared us for this,
11 the situation, but we are obligated to learn from it.

12 My opening remarks I said it is nice to be here
13 today. I have a very short video clip that was taken
14 by a British film crew, unbeknownst to us, at the
15 command post we were operating.

16 I was operating at a staging command post
17 just opposite number 2 World Trade Center with Chief
18 Jerry Barbera, and we were waiting for units to come
19 in. Chief Barbera was the incident commander of tower
20 number 2.

21 I think after viewing the video you will
22 understand what I mean by it is nice to be here today.

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1 (Whereupon, a video tape was played.)

2 COMMISSIONER GREGORY: That is what it
3 looked like. Then it got real black, real quiet.
4 Thank you very much for allowing me to speak today. I
5 appreciate the opportunity, thank you.

6 CHAIR WILHELM: Commissioner Gregory, I
7 don't think any of us in this room fully appreciated
8 the enormity of the effort that the fire department of
9 New York went to in this disaster. Thank you very
10 much for sharing it with us.

11 The agenda that you saw this morning was
12 drawn up before American Airlines crashed in Queens.
13 The agenda shows that the -- Mr. Richard Scheirer from
14 to the Office of Emergency Management would be
15 addressing us this morning.

16 More important issues have called him
17 away, but the office of emergency management has been
18 gracious enough to provide the presentation from Mr.
19 Henry Jackson.

20 Mr. Jackson is the Deputy Director of the
21 Office of Emergency Management. He is in charge of
22 technology and administration. And he was the person

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1 responsible for reestablishing OEM's emergency
2 operations center and communications abilities after
3 the communications center was destroyed when the World
4 Trade Center collapsed.

5 Mr. Jackson.

6 MR. JACKSON: Thank you. My Commissioner
7 sends his regards, he is sorry that he couldn't make
8 it here today, but he is with the Mayor, the latest
9 events of the latest airplane crash.

10 As has been said I'm Henry Jackson, I'm
11 the Deputy Director for Administration at the Mayor's
12 office of emergency management. And among the things
13 that I'm in charge of is technology.

14 My understanding, from the material that I
15 got, is that the folks in this room are interested in
16 the answers to a few questions, specifically the
17 communication demands that required interoperability at
18 the World Trade Center event, how they were met, were
19 not met, during that event.

20 What lessons can be learned, and what
21 special wide band data transmission needs there were,
22 specifically video, and still picture transmission.

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1 And I'm going to get to these answers by
2 relaying our own experiences at 9-11, and how our
3 communication needs operated on that day, and beyond.

4 Our perspective is derived from our
5 mission statement, and our operating principles, and
6 for some of you who don't know I will tell you a
7 little bit about OEM.

8 The Mayor's Office of Emergency Management
9 was actually in NYPD prior to 1996. In 1996 the
10 Mayor, recognizing the need for stronger interagency
11 communication and coordination, established our office
12 by executive order, and actually on the last election,
13 by voter referendum, we've now been established as an
14 agency.

15 OEM's charge is to coordinate interagency
16 response in emergency events, on-scene. We work with
17 the fire department, the police department, and other
18 city agencies, to coordinate the provision of
19 resources required to respond effectively to an event.

20 In addition to that we have a planning
21 function that plans for emergencies, weather events,
22 bioterrorism events, snowstorms, running the gamut

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1 from mundane to catastrophic.

2 Some of the emergencies that we have been
3 responsible for in our short time are snow and heat
4 emergencies, mass transportation labor strikes, the
5 year 2000 contingency planning and preparedness
6 initiatives taken on by the city, TWA flight 800, and
7 of course the most recent events of the World Trade
8 Center, as well as flight 587, that crashed in the
9 Rockways.

10 Our staff is comprised of firefighters,
11 police officers, DUP workers, sanitation people,
12 members of the department of information, technology,
13 and telecommunications.

14 So we are comprised of individuals from
15 various agencies, with various specialties, and that
16 helps us in doing the sort of coordination that we've
17 been charged with doing.

18 Emergencies in New York City really do run
19 the gamut. New York City has the best fire department
20 in the world, the best police department in the world,
21 and we like to think the best emergency management
22 agency in the world.

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1 On a daily basis the city responds to
2 thousands and thousands of EMS calls, fire calls,
3 police calls. Problems limited to fires and crimes,
4 and medical emergencies, are handled admirably by
5 those agencies.

6 For instance, incidents where there are
7 multiple agencies required to respond, interagency
8 coordination and communication are critical. And OEM
9 is the coordinating organization for those types of
10 incidents.

11 The events of September 11th, you know,
12 revealed many things about response to events like
13 these. At first notification agencies were primarily
14 concerned with immediate response. What we did at
15 OEM, and I was sitting in my office when the first
16 plane hit, is we started opening up our emergency
17 operations center.

18 OEM is comprised of a number of units. We
19 have first responders that go to the scene, we have
20 planning staff who plan, we have a watch command that
21 monitors all city frequency, fire, police, EMS, all
22 the other agencies that have frequencies, marine band.

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1 If anybody ever saw our emergency
2 operations center you will see it was a technical
3 marvel, and we really did monitor everything that was
4 going on in the city.

5 Our watch commander started making
6 notifications, our response people started to respond,
7 our planners started to put together our emergency
8 operations center, and we started to watch the TV, and
9 we saw some plane had crashed into the World Trade
10 Center, and we thought some yahoo just flew into the
11 World Trade Center.

12 When the second plane hit it was obvious
13 we were under attack. And our offices were at 7 World
14 Trade Center. And our building immediately required
15 us to evacuate.

16 So we evacuated our building and started
17 operations in the lobby at 7 World Trade Center, and
18 continued to coordinate with the various command
19 posts, NYPD, NYFD, EMS, and dispatched our command
20 bus.

21 We have a command bus, much like many of
22 the other law enforcement agencies, that has all the

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1 communication capabilities built into it, to allow us
2 to effectively run our operation from anywhere we need
3 to be.

4 We dispersed that command bus, dispatched
5 that command bus to Greenwich street, and started
6 operating. I ran out of the building, I grabbed my
7 radio, made sure the floor was clear. And, as I said,
8 we started operating in the lobby.

9 When that first tower fell all our staff
10 members were pretty much dispersed throughout the
11 area. But our command bus was on-site, and we started
12 a roll call immediately, and started to identify where
13 our members were, and find out who wasn't accounted
14 for.

15 Obviously there were major communication
16 failures as a result of the collapse, you know, if you
17 see an OEM guy on the streets, he has NEXTEL, Verizon,
18 interactive pager, a radio. Redundancy is our middle
19 name.

20 And most of these weren't working. But,
21 fortunately, the 800 MHz radio band was working, and
22 it was working well. So we were able to communicate

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1 with our staff, and coordinate the resources that we
2 needed to coordinate.

3 We had some additional problems. Now that
4 we had evacuated our EOC, 7 World Trade Center
5 eventually collapsed about 5 p.m. that day, we needed
6 to find a place to bring together all the agencies
7 that we typically do during an emergency.

8 And many of you know the chronology of the
9 -- fire house, then we went to the police academy, and
10 we started to operate there. Because of the enormity
11 of the response to this thing that didn't work. And
12 a few days into the event we started building a new
13 EOC, which is at an undisclosed location on the west
14 side.

15 But we were able to do that, obviously,
16 with the help of a lot of people, police, fire, all
17 the vendors, you know, just everybody was able to help
18 us. And we put something together in about 32 hours,
19 and we were up and operating.

20 And the point is that, you know, we had to
21 reestablish our ability to coordinate all the efforts
22 that needed to go on to respond to an event like this.

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1 Interoperabilty for us is really a program
2 of related technologies, it is not just one thing. As
3 I say, we monitor every frequency, we dispatch, we
4 speak on every frequency. We monitor communications,
5 computer systems, dispatch terminals.

6 And so for us interoperabilty isn't just a
7 radio, it is all the things that we do by pulling
8 people in the same room, which is the way we've always
9 operated. You can go over to the fire department and
10 say we need this, or what do you need, and that sort
11 of communication takes place face to face.

12 But we do have a number of capabilities to
13 enhance interoperabilty. One of the things on the 800
14 MHz band is an alert radio network. It is the agency
15 liaison emergency radio trunk. And this frequency has
16 been designated to OEM for the coordination of
17 multiple agencies.

18 And during emergencies responders have
19 access to this subfleet, can switch over to the
20 channel for information and coordination. The alert
21 system afforded us the ability to do interagency
22 communications on that day.

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1 And it is not just limited to city
2 agencies, but we've dispersed these radios out to
3 surrounding counties, to the American Red Cross, to
4 other agencies, hospitals that we work with, so that
5 we have those communication capabilities.

6 We do daily roll calls on the alert
7 channel to make sure that everybody is up and
8 operating on that.

9 That is one of interoperable capabilities.

10 In addition to that watch command, as I've mentioned,
11 continually monitors the major city-wide frequencies,
12 city-wide fire, police SOD, and can communicate with
13 any city agency on those frequencies.

14 Cellular communications, as I've said,
15 Verizon, AT&T, Omnipoint, you know, we had a stockpile
16 of different cellular phones, most of those pretty
17 useless on 9-11.

18 When we put together our EOC, again, we
19 used command and control software program to manage
20 inactivation, is what we call it. And what we use
21 that for is delegating agency assignments, collecting
22 resource requests, and managing those requests, not

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1 only in the EOC, but outside of the EOC.

2 E-team is something that we've deployed
3 relatively recently. It is basically a web browser
4 front end, and can be accessed, really, from anywhere,
5 with a dial-up connection, or whatever.

6 We started to deploy this, and again, this
7 is a couple of days into the event, to all the command
8 posts. And, in fact, because of the problems downtown
9 with telephone communication and hard lines, we
10 brought up the ricochet network out of bankruptcy
11 court, because their infrastructure was still there,
12 and revived that network, and used that, which was --
13 which is still the widest band available for wireless
14 communications, and it is something we had been
15 playing with a lot before the bankruptcy issue.

16 But the city decided to bring that up and
17 use that. And, as I said, we deployed that to many of
18 the command centers that were operating down at the
19 World Trade Center, so that they were hooked into our
20 command and control software. That is just
21 another interoperable capability that currently
22 exists.

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1 Video conferencing before the collapse we
2 were capable of doing via hardline. It is something
3 we would love to get going at some point. We have not
4 yet seen a wireless technology that really works. It
5 would enhance our capability, certainly, to be able to
6 pull people in from one PP and fire Headquarters, City
7 Hall, into our EOC via video conferencing.

8 And so if there is a way to use the 700
9 MHz way to do that, we would certainly support that.
10 Data transmission, we started getting that up, and we
11 were able to tap into, once we reestablished our
12 emergency operation center, getting agency data into
13 our EOC via that network.

14 The events of September 11th witnessed
15 many successes, as well as many shortfalls. And
16 communications in New York City can be credited with
17 saving multiple lives.

18 At OEM alone two of our members were saved
19 by calls on the OEM alert channel. They were sending
20 distress calls, we were able to find them, and pull
21 them out of the rubble.

22 Personally I was trapped in a loading dock

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1 with a number of my staff members, but I had my 800
2 MHz radio, and I had a fire captain next to me, and we
3 were able to pull all these people out of the mess
4 that we were in.

5 We got back to our bus and started to
6 reestablish, as I say, the emergency operations
7 center, out of the bus at first, then a firehouse,
8 then the Police Academy, and finally in EOC.

9 Some of the problems that occurred, and
10 some of the solutions that might be possible are, I
11 will discuss briefly. Cellphones, obviously, even
12 with the redundancies we had, cellphones were just
13 overmaxed.

14 And some of the things we did quickly
15 after that were to deploy COWs, cell site on wheels,
16 to reestablish those communications. Those things
17 need to be readily available. And with the vendors
18 help we were able to get those out there. Nextel
19 sites are down there now, and those were deployed very
20 quickly after the event.

21 Government needs to utilize the priority
22 telephone access system. Many of you are probably

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1 familiar with GEX. Unfortunately most of our GEX
2 cards were up in 7 World Trade Center, so they weren't
3 available to us.

4 Interagency meetings were critical. And
5 as the Mayor ran from place to place, he finally
6 convened all his commissioners at the police academy.

7 But video communications, and video conferencing from
8 the field is a critical, critical component of
9 interoperability. And if the 700 MHz channel can
10 support that, that is something that we would deem
11 critical.

12 During the recent wave of anthrax scares,
13 we had an immediate need to contact all hospitals.
14 And although we had a number of hospitals on our alert
15 system, we didn't have everybody. And these things
16 were coming from all over the place.

17 So special groups need to be identified,
18 and provided with central communications capability
19 that ties into the city's communication and
20 restructure, so we can pull everybody in that we need
21 to, when we want to.

22 Agencies obviously experience an immediate

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1 need to establish communications for their employees.

2 And with the help of many of the vendors, Motorola,
3 Verizon, Nextel, we distributed, really, thousands and
4 thousands of radios and phones to provide those
5 communications.

6 And so the ability for the city and public
7 safety agencies to maintain those stocks, and to
8 maintain those relationships with vendors that allow
9 that sort of thing to happen is critical.

10 Another example of the need for
11 interoperable radios, if you tried driving around the
12 city in the days, hours, weeks, after the event, there
13 was a checkpoint about every 100 yards.

14 The checkpoints were manned by NYPD, the
15 New York State Police, the New York State Courts,
16 Sheriff's offices, multiple agencies operating
17 roadblocks, but they couldn't communicate with each
18 other.

19 If somebody had blown by some roadblock
20 there was no way to get to the next roadblock and say
21 somebody is coming. That is just another example of
22 how interoperability might be critical to public safety

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1 organizations.

2 As I've said, internet infrastructure was
3 not available given everything that happened with the
4 hard lines downtown. The ricochet system that we
5 pulled up really was a critical component at the time,
6 and allowed us to deploy our command and control
7 software around the city.

8 In addition, you know, as I said before,
9 E-team was a critical component. It is another piece
10 of technology that we use to really establish
11 interoperabilty between the agencies and the city.

12 GIS, if any of you have seen the operation
13 up at the emergency operations center, GIS plays a
14 critical role. We have produced thousands and
15 thousands of maps, showing everything from pedestrian
16 access, vehicle access, to infrared photos of the site
17 that have been helping the fire department locate
18 where the fire is still burning.

19 We have done flyovers, we have done just
20 an incredible number of maps. And the high speed data
21 capability would allow those maps to be transmitted
22 downtown.

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1 I mean, the way we've done it the past few
2 times is print out the map, and run downtown, and get
3 it to the folks who need it. High speed data
4 capabilities are critical for this kind of operation.

5 In summary, we certainly believe there is
6 a need for this type of interoperable network. We
7 would add it as another tool. We would certainly, as
8 all the other agencies, not rely on a single thing,
9 but add it to our tool box of redundant tools to
10 increase communications among public safety
11 organizations.

12 In particular there is a real vacuum in
13 the field of wireless data transmission. One that is
14 temporarily filled by ricochet, but a thick pipe for
15 secure data transmission has not been sufficiently
16 developed.

17 We haven't seen it, and I've seen lots of
18 demos, and I have not seen it successfully
19 demonstrated. Of course, we will be watching the
20 progress of this development, eagerly. And we offer
21 our assistance in any way you feel appropriate or
22 helpful.

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1 And on behalf of my Commissioner I thank
2 you all for your efforts to improve communications
3 among public safety organizations. Thank you.

4 CHAIR WILHELM: Mr. Jackson, thank you
5 very much. Your comments on the need for wide band
6 data, and for video conferencing are particularly
7 apropos to this meeting, because later on we will be
8 hearing on the progress of the telecommunications
9 industry's association in developing a wide band data
10 standard.

11 And we will also be seeing a demonstration
12 of wide band data on the 700 MHz Greenhouse Project in
13 Pinellas County, Florida, in which, among other things,
14 they have internet access from their police and fire
15 vehicles.

16 I would now like to introduce Chief Peter
17 Meade of the Nassau County fire department. He became
18 involved in the mutual aid response to the World Trade
19 Center attacks the moment the first plane hit the
20 building.

21 He is a full time career fire service
22 professional, he also teaches at the Nassau County

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1 Fire Service Academy, and he is a member of the Great
2 Neck Volunteer Fire Department.

3 He is here to talk to us, today, about
4 interoperabilty issues that arose when the Nassau
5 County fire service responded to the September 11th
6 attacks.

7 Chief Meade, welcome.

8 CHIEF MEADE: Don't clap, I didn't do
9 anything yet.

10 I would like to thank the Committee for
11 the invitation to come to a part of Long Island I
12 normally drive through going someplace else.

13 I want to offer my condolences to
14 Commissioner Gregory and Commissioner Wax on the loss
15 of the members of their respective departments who
16 were murdered on September 11th.

17 In anticipation of coming here I
18 recognized that I could have gone to any number of
19 technical professionals to find out the ins and outs
20 of this particular aspect of communications relative
21 to the expansion of channels into the New York area.

22 And there are a lot of advocacy groups in

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1 the public safety business who are very much involved
2 in that. I belong to a couple of them. But I
3 decided, instead, just to tell you what happened, and
4 let you draw your own conclusions.

5 If you will move to the first slide, Bob,
6 I would appreciate. Nassau County Long Island, 328
7 square miles, about 1.4 million people, adjacent to
8 the New York City border at Queens County.

9 We share Long Island with Suffolk, Queens,
10 and Brooklyn. 71 volunteer fire rescue departments,
11 six independent volunteer ambulance companies, 9,000
12 volunteers.

13 Now, the number 9,000 is slightly down
14 from our high of close to 10,500 a few years ago. 288
15 engine companies, 96 ladder companies, 57 heavy rescue
16 companies, 34 ALS ambulances, 82 BLS ambulances, and
17 in addition to that the county police department
18 operates some 20 ALS ambulances with career staff.

19 So a glance will tell you that our
20 coverage in Nassau County for emergency response is
21 pretty good for 328 square miles. The three immutable
22 truths of emergency management, what has happened can

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1 happen. Anything that has happened someplace else in
2 the world can happen in your backyard.

3 If you recall the Serin gas event in
4 Japan, New York City's reaction was to hold an
5 exercise to figure out what they would do in New York
6 City. They probably were the only city in the nation
7 to do that.

8 They understand truth number 2, that it
9 was not raining when Noah built the ark. And despite
10 Commissioner Gregory's indications otherwise, they
11 were prepared for this. And the way you can tell they
12 were prepared for this is look at the potential for
13 death and serious injury on the day of those murders,
14 and recognize the absolutely incredible, almost
15 miraculous, job that was done by the New York City
16 emergency services responders in the saving of lives,
17 as opposed to the media's attention on the loss of
18 lives.

19 They had built the ark well in advance of
20 the rain. And, trust me, there are a lot of cities in
21 the United States right now, very quietly, wielding
22 hammers and boards, building their arks.

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1 And the third, not necessarily so true in
2 this case, but certainly true in the earlier attack on
3 the World Trade Center in the '90s, if you don't
4 manage the traffic, you don't get to manage anything
5 else.

6 And in the communications business all of
7 the communications in the world cannot overcome cars
8 stopped behind cars, stopped behind trucks, it just
9 doesn't happen.

10 Nassau County normally operates on low
11 band, 4610, have been doing it since, well, since
12 probably before I was born. We used to have one-way
13 radio, then we evolved to two-way radio.

14 Single county-wide, 4610 and three
15 battalion group channels, we have nine fire battalions
16 in the county, and each group of three works on a
17 single battalion group channel.

18 We utilize the county's 800 MHz system for
19 administrative and disaster management use. It is an
20 Ericksson system, it is about, I guess, ten years old
21 now. Severely channel overloaded, and used by, as
22 intended, multiple public safety agencies in the

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1 county, the sheriffs, the emergency management folks,
2 the fire department, but not on a regular fire ground
3 basis.

4 And we make extensive use of high band and
5 UHF for fireground operations, in particular our local
6 level, not for mutual aid or coordinating. Our
7 county-wide channel, on which we do member alerting,
8 is also used for mutual aid.

9 We have the Nassau County fire and rescue
10 services communications facility. It was started in
11 1972 when the county first went to a 911 centralized
12 communications system. It provides incident command
13 support, scene management, and communications in
14 support of the volunteer fire and rescue service.

15 Now, in addition to our 9,000 volunteers
16 we have two career companies, one in the village of
17 Garden City, and one in the city of Long Beach. We
18 employ 34 sworn personnel, all of whom, by county law,
19 are volunteer fire fighters for at least five years,
20 before they are eligible to take the open,
21 competitive, civil service examinations for these
22 positions.

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1 We promote from within, and everyone in
2 the facility, with the exception of myself, started
3 out as a communications operator.

4 New York City mutual aid; Nassau County is
5 sandwiched between New York City and Suffolk County,
6 responds frequently in both directions. There are
7 weekly mutual aid operations with Suffolk County
8 departments that share our borders, and frequent
9 mutual aid operations with Queens departments that
10 share our borders, in particular along the Rockaways,
11 where the plane went down the other day, and along the
12 parkway that kind of divides Nassau and Suffolk
13 Counties.

14 The operation, as described to you by
15 Commissioner Gregory, is exactly how it works. The
16 outer burroughs feed into Manhattan when anything big
17 takes place in Manhattan. Then the outer burroughs
18 need to be fed, since they've moved to Manhattan, on
19 mutual aid.

20 And the mutual aid for Queens and
21 Brooklyn, obviously, would come from Nassau and
22 Suffolk, no bridges to cross, no tunnels to go

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1 through, it is the ideal situation.

2 Then when you get to Staten Island, it is
3 fairly obvious the feed would come from New Jersey,
4 and the Bronx is fed by the City of Yonkers career
5 department, and by the lower counties of Westchester,
6 Orange, Rockland, and Putnam, if necessary.

7 So that you can see that geographically
8 New York is actually ideally situated for the receipt
9 of mutual aid. And, let me add, just coincidentally
10 that in the wake of our disaster in 1990, when we had
11 the Avianca airliner come down on Long Island's north
12 shore, I always now joke that it created our single
13 use international airport.

14 When that plane came down on the north
15 shore of Nassau County we experienced unrestricted,
16 unrestrained response from segments of the country
17 that surprised even me, after all my years in the
18 business.

19 We make it a point, in Nassau County, to
20 attempt to prevent or minimize buffing, that is units
21 leaving unassigned from Nassau County to respond to
22 events elsewhere. So units that arrive on-site,

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1 unassigned, generally wind up -- we've had
2 firefighters and company officers, low level company
3 officers, suspended and removed from office for
4 responding out of their own district, unrequested.

5 So mutual aid was requested here on day
6 one. At 10:29 a.m. Queens Burroughs command requested
7 ten engine companies, ten truck companies, and five
8 heavy rescue companies from Nassau County.

9 We were able to provide those, along with
10 our field com unit, which responded automatically, and
11 our field com unit is a large mobile communications
12 center with the mutual aid channels for all of the
13 jurisdictions into which we might respond.

14 The capability was tested when, later on,
15 we received a request for whatever you can spare, from
16 Manhattan command post. And that was to be staged out
17 in Queens so that, in the event it was needed, it
18 could be moved up into Queens.

19 This was not in anticipation of units
20 moving to lower Manhattan. We understood, and we
21 still understand, that that is the responsibility of
22 the city fire department.

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1 We staged 59 engines, 24 trucks, and 22
2 heavy rescue units at Belmont Race Track. You can see
3 the obvious reason why Belmont Race Track was
4 utilized. One, units can move into Queens along
5 Hempstead Turnpike from Belmont Race Track without
6 having to go under any parkway bridges.

7 The northern state, southern state parkway
8 bridges, and the cross-island parkway bridges were all
9 intentionally built low. They were intentionally
10 built low by the developer, a guy named Robert Moses,
11 after whom a whole bunch of stuff has been named.

12 And Robert Moses, essentially, didn't like
13 city people. So he built the bridges low so that city
14 people wouldn't come to Long Island to use his parks
15 by bus. That was the reason why those bridges were
16 built the way they are built.

17 They also don't let big fire apparatus
18 through. Our field com unit, for example, is 12 foot
19 high. It does not fit through a number of the bridges
20 on the parkways, even on Long Island. It is
21 interesting getting us to Jones Beach from anyplace on
22 Long Island.

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1 What about the communication capability?
2 Well, Nassau fire and Queens communications have an
3 automatic mutual aid communication system. In fact,
4 we test it on a fairly regular basis. And it has been
5 largely successfully utilized for those over-the-
6 border normal day to day operations. If you can call
7 anything normal in this business.

8 Our 800 MHz system is used by our fire and
9 rescue service for disaster mutual aid. The county
10 purchased, for each of the volunteer fire companies in
11 the county a number of 800 MHz radios. And we have
12 localized emergency operations center, we call them
13 battalion EOCs.

14 Those localized emergency operations
15 centers are also equipped with the 800 system, and can
16 assign tactical channels for use by mutual aid
17 responding units. So we are able to communicate with
18 one another. That is not the problem when we leave
19 the county on mutual aid.

20 When we leave the county on mutual aid the
21 problem is talking to the people who are receiving
22 mutual aid from us. Our field com unit can operate on

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1 Queens, city-wide, and the walkie-talkie channels, for
2 the borderline battalions along the Nassau-Queens
3 border.

4 And that is the limitation of our field
5 com unit. It was never intended for extended
6 operations in mid-town Manhattan, nor was it intended
7 to support operations in the Bronx. Although in my
8 memory, Nassau County was called to the Bronx. The
9 cable car in the Bronx zoo got stuck, and we had a 125
10 foot aerial tower that went over the Frog's Neck
11 bridge, up to the Bronx, to help get folks out of that
12 cable car.

13 Our battalion EOCs each have the 800 MHz
14 capability. And, as I mentioned before, each acts
15 locally and globally. And what I mean by that is when
16 there is an event that takes place within a particular
17 battalion, and we've had those, large scale building
18 fires, structure fire, building collapse, things of
19 that nature, the battalion EOC functions to move local
20 equipment to the scene without having to burden the
21 county communications facility, which is handling all
22 of the other stuff that comes in at the same time.

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1 For example, during the World Trade Center
2 event, on the next morning, there was a tremendous
3 concern on the part of the Nassau County residents
4 over the air that was coming across the North Shore at
5 Nassau County, it stunk. But it wasn't unhealthy.

6 And the calls were along the lines of,
7 what is on fire? Now, this is the day after the World
8 Trade Center, and there are people calling up on Long
9 Island asking what is on fire? These are truly stupid
10 people.

11 The relocations over the first day, we
12 relocated in 28 Queens fire houses. With 48 engines
13 and trucks, a combination of 48 engines and trucks.
14 There is no inter-municipal communication capability
15 fire department to fire department at the field level.

16 Once we go over the border, beyond those
17 initial borderline companies, we don't have normal
18 company to company mutual aid radio communication. It
19 is not something that is viewed as desirable, it is
20 something that is viewed as necessary.

21 As time goes on, and as the emergency
22 service business is stretched more and more to

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1 capacity, the need will be more and more present, and
2 nowhere greater than here in the New York area.

3 Having served on the regional 800 planning
4 committee for, well since I was about 4 years old, I
5 have a pretty good handle on what the needs are. And
6 watching the channels that we allocated be eaten up so
7 quickly. Nassau County, I know, had a need for 20,
8 got 16 and probably now would need 30.

9 We had 35 ambulances staged at Shea
10 Stadium, the ideal staging point for the ambulances,
11 Shea Stadium, huge open area, easy to get to from
12 every place, and ambulances are not so tall that they
13 don't make it under the parkway bridges.

14 They were later assigned to Manhattan,
15 staged at the Chelsea pier on the west side, and South
16 Street Seaport on the east side. Ideally run
17 operation in support of the ambulance operations in
18 Manhattan.

19 Fortunately, or unfortunately, there was
20 no great need for a tremendous number of ambulances.
21 The number of survivors, of injured survivors, was not
22 off the scale. Certainly the number of dead is a

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1 whole separate issue.

2 All of the Nassau County EMS units have,
3 obviously, the ten channel EMS capability that is in
4 the EMS radios. And with the disabling of quiet
5 channel, can talk to any other ambulance that shares
6 the channels, provided everybody understands that that
7 is what is going to be done.

8 Operationally that is fine for the medical
9 aspect of it. But, administratively, it is not fine,
10 because you don't want to use those channels for your
11 administrative work while EMS work is going on.

12 Other activity from Nassau County during
13 the days following, we continued engine truck and
14 rescue company activity at ground zero until Friday,
15 September 14th. And those were specific units called
16 by the city because of relevance that they had, aerial
17 equipment, which I will discuss in a minute.

18 We have a tremendous number of pieces of
19 aerial equipment over 100 feet, aerial platforms, over
20 100 feet in our county. Friday, September 14th, all
21 volunteer units returned to their respective counties
22 at the request of the New York City fire department.

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1 On the 15th we received a request for 21
2 flood light units to respond for overnight duty in
3 lower Manhattan. And that was to light key
4 intersections. There was no lighting in lower
5 Manhattan, and all of the debris beginning to be
6 removed from the World Trade Center area out to the
7 landfill in Staten Island, had to get there somehow.

8 And with no traffic control lights, you
9 had to put people at the intersections. Well, people
10 are fine, but people in the dark are not fine. So we
11 received a request for flood light equipment, and we
12 have plenty of it, so we sent flood light units in.

13 We did the same thing on Sunday the 16th,
14 22 units. They were convoyed into Manhattan, escorted
15 by Nassau County police department and New York police
16 department, and they were commanded by direct order,
17 face to face. This is where I want you to go, this is
18 what I want you to do, and this is how you get there.

19 And that is how those units were deployed.
20 It is not the ideal way for the deployment of
21 emergency response equipment.

22 We sent, ultimately, five aerial platforms

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1 to lower Manhattan ground zero to respond for glass
2 work. If you recall the early photos coming from the
3 scene, many of the damaged buildings had huge panes of
4 glass broken, and waiting to fall to the ground.

5 And I don't know if you've ever seen the
6 thickness of some of this glass. It weighs tons, and
7 certainly is deadly. And when it becomes anything
8 other than stationary it is a huge problem.

9 So these units were called in to implode
10 that glass into these buildings, so that it would
11 minimize the chance of glass falling out.

12 Two heavy rescue units responded to the
13 Staten Island landfill on that Monday, to assist on
14 the opening the vehicles, the crushed vehicles that
15 arrived out there, to search for the possibility of
16 bodies inside those vehicles. And, again, 21 flood
17 light units went to lower Manhattan.

18 In subsequent days, the Nassau and Suffolk
19 fire departments made their quarters available for
20 funeral details. It was for wakes of firefighters and
21 police officers, EMS workers from the city, who lived
22 in the counties.

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1 Our volunteer firefighters filled the
2 ranks of the uniformed members at firefighter
3 funerals. Obviously, in the early days subsequent to
4 the event, the emergency response force of New York
5 City, which had been reduced by significant numbers,
6 was still being utilized in a manner that demanded the
7 presence of those responders in the burroughs.

8 We understand, in the emergency response
9 business, how vital communications is to us. And by
10 way of editorial comment, the New York City major
11 networks were down for a while, a few days after the
12 attack.

13 And, you know what? I didn't hear anybody
14 saying we need channel 4 back, we need channel 2, I
15 can't live without channel 7. But there are millions,
16 literally millions of people in the New York
17 Metropolitan area, who cannot live, and who will not
18 live without an augmentation to the existing public
19 safety communications channels.

20 So television be damned. Thank you very
21 much.

22 CHAIR WILHELM: Thank you very much, Chief

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1 Meade. I will bring that last remark to the attention
2 of the Commission when I return.

3 (Laughter.)

4 CHAIR WILHELM: The World Trade Center was
5 not the only disastrous event on September 11th. We
6 had our own incident in Washington, D.C., and much of
7 it was handled by our next speaker, Steve Souder, who
8 is the administrator of Arlington County, Virginia,
9 the emergency communications center there.

10 They coordinated all of public safety's
11 response to the Pentagon attack. And he is here,
12 today, to tell us how the county's interoperability
13 plans were carried out during that response, and to
14 tell us some of the interoperability lessons that were
15 learned when public safety units from several
16 jurisdictions converged on the scene of the Pentagon
17 disaster.

18 Mr. Souder.

19 MR. SOUDER: Thank you, Michael. And I
20 deeply appreciate the opportunity to be here today.

21 Before I begin I would like to just kind
22 of share with you a couple of personal notes. First

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1 of all, on behalf of the Arlington County police
2 department, and Chief Ed Flynn, the Arlington County
3 fire department, and Chief Ed Plauger, and my own
4 agency, I would like to express my gratitude and
5 appreciation, and deep condolences to our brothers and
6 sisters in the fire department of New York, the NYPD,
7 and the Port Authority police department, also.

8 There were 341 firefighters killed at
9 ground zero. There were 23 NYPD police officers
10 killed, and 37 Port Authority police officers lost
11 their lives.

12 And let us pledge, here today, that
13 whatever comes of the activities of the NCC, and to
14 the degree that interoperability communications is
15 enhanced in the future, let it be in honor of those
16 that gave their lives on September 11th.

17 On another personal note, although Steve
18 Gregory, a long-time friend of mine, just left on
19 urgent business, I would just like to acknowledge his
20 tremendous role on September 11th. And my other long-
21 time friend in the back, who just left the podium,
22 Pete Meade, it is just interesting how Steve's 40

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1 years of experience, my 40 years of experience, and
2 Pete's 35 years of experience, was about 115 years of
3 experience have been at this podium in the last half
4 hour. Pretty interesting, and I'm indebted to you
5 Pete, and to you Steve, as well, and to deputy
6 commissioner Wax, thank you also.

7 September 11th is a day that we will
8 always remember. And, at least as it applies to
9 Arlington, Virginia, and the Pentagon, I'm happy to
10 say, in a way, that to the degree that the incident
11 went well, it wasn't by accident.

12 It really was a product of an event that
13 occurred 19 years and 8 months prior, and one quarter
14 mile away from the Pentagon. Now, I'm sure most of
15 you know where you were on September 11th. Does
16 anybody remember where they may have been on January
17 13th, of 1982? Very well. In Harlem, it would be for
18 you to remember that for sure.

19 Because on that day, a quarter mile away
20 from the Pentagon attack on September 11th, an
21 airplane took off from Washington National Airport, at
22 that time, with ice on its wings, crashed into the

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1 14th Street bridge, and ultimately did a flip-flop
2 into the Potomac river.

3 And that event technically occurring in
4 Washington, D.C., because the Virginia shoreline marks
5 the beginning of the Commonwealth of Virginia, created
6 a tremendous outpouring of public safety response to
7 that horrific event.

8 And, unfortunately, it didn't go well. It
9 was communications gridlock to the nth degree.
10 Everybody that was there had good intentions,
11 everybody that was there wanted to do good. But
12 everybody that was there couldn't talk to each other.

13 You had every imaginable frequency, and
14 every imaginable brand and type of radio, and every
15 imaginable kind of agency converging on that snowy
16 riverbank, on that January afternoon at 4:30.

17 It was a mess. But what it did was to
18 reinforce what public safety had been saying, both to
19 the Congress, and to the Commission, for at least the
20 previous four years. That then, as now, public safety
21 needed more spectrum on which to operate, and more
22 common spectrum on which to operate.

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1 And because of that event the agencies
2 that responded and realized how confusing it was,
3 pledged that they would do everything in their power,
4 in the future, to see that it never happened again,
5 even though at that time they didn't have the
6 spectrum, not the technology to make that happen.

7 But, fortunately, just like perhaps the
8 events of September 11th will give rise to a better
9 day, the events of January 13th did give rise to a
10 better day, because it was the catalyst event that
11 allowed and caused the Congress and the Commission to
12 act, and open up the first block of 800 MHz spectrum
13 for public safety.

14 That was, coupled with the fact that prior
15 to that, in the late 1970s, under the offices of APCO
16 project 16, that the technology foundation was laid
17 for a radio that would support trunking, and a
18 spectrum yet to be allocated.

19 So what happened in the Washington area
20 back in the early 1980s, was all of the agencies that
21 couldn't talk to each other pledged that they would in
22 the future. And they got together, and eventually as

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1 800 MHz radios became available in the spectrum to
2 support that, we pledged that we would plan a network
3 of systems to be purchased independently, and over a
4 period of time, but that would be designed in a way
5 that whether it is the routine every day event that we
6 might respond to, cross-border, or whether it is the
7 next big one that came along, that we would be able to
8 do a better job in communicating in the future, than
9 we had in the past.

10 Initially there was one user, it happened
11 to be my county, Arlington, joined quickly thereafter
12 by another neighbor, Alexandria, Virginia. Followed
13 then, later, by the National Airport, and then by
14 Fairfax County, and then by the District of Columbia
15 fire department.

16 And within the next year by Fauquier
17 County, and Loudon County, and Prince William County,
18 and Montgomery County, Maryland. And as each of these
19 systems comes on line, we have pledged to swap and
20 share by programming into our respective radios, the
21 necessary frequencies of other jurisdictions.

22 So with that foundation on that fateful

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1 morning two months ago, when preceded by the events
2 that happened in this city, and in the shadow of this
3 hotel, we were prepared.

4 So with that foundation, let me kind of
5 tell you what really happened. We, in the
6 communications center were, like many of you, watching
7 TV, CNN news, and then suddenly it was broadcasting
8 the events that took place at Tower 1.

9 And, like many of you, we didn't know,
10 really, what gave rise to this big fire. There was a
11 lot of speculation in those early moments. We knew it
12 was big, and we knew it was bad, but we didn't know
13 why that happened, what caused it.

14 And our thoughts, at that very moment,
15 from a communications center perspective, and I do
16 wish Steve was here, because he addressed that, was of
17 course for the victims, and of course for the
18 rescuers, and of course for the rescuers, and of
19 course for the police officers.

20 But, most importantly, from a communicator
21 standpoint, it immediately went to the 911 call
22 takers, both on the police and the fire side, who we

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1 realized, without even knowing it, but certainly
2 reaffirmed by what Steve said, were receiving those
3 heart wrenching calls from people that were crouched
4 in the closet, were asking the call taker, should I
5 jump or not jump from the 83rd floor, should I go
6 upstairs, or should I go downstairs, should I walk, or
7 should I take the elevator?

8 I've tried calling my wife, but she
9 doesn't answer. Will you call her back and tell her
10 that I love her? These are calls that communications
11 centers are not expected to get, aren't trained to
12 get, and yet we knew they were getting.

13 So our heart immediately went out for
14 them. And then, just like the rest of you, when we
15 saw the second plane strike, we knew that we had seen
16 history in the making, the world changed before our
17 eyes, and all of those kinds of things.

18 But there was a silence that came over the
19 room, because we are physically located about a half
20 mile from the Pentagon. And the silence was driven by
21 the fact that I could see in every person's eyes that
22 were working, the wonder if we might be next.

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1 And I now know, since I've talked to
2 everybody since that time, that everybody there was
3 focusing on if we were a target, what target? And the
4 target that we picked was the target that was most
5 parallel to the twin towers.

6 Because those of you that know the
7 Washington area know that in the Rosslyn area, right
8 across the D\Key bridge from Georgetown, we have our
9 own twin towers. They are certainly not 100 plus
10 stories tall, they are only 40 stories tall, but they
11 house the corporate headquarters for the USA Today
12 newspaper.

13 And what I now know is we immediately
14 thought, gee whiz, I wonder if they are going to try
15 and strike those towers? We have a big TV in the com
16 center, it faces the outer wall, and there is windows
17 to the left and the right.

18 And as we were watching the events unfold,
19 in this city, then suddenly, just like that, a huge
20 cloud of smoke appeared through the window, followed
21 instantaneously by a huge explosion, and then being
22 only a half a mile away, by a slight rumble.

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1 We didn't know what was struck, but we
2 knew that we had been hit. The very first call that
3 came across was by a patrol officer on patrol in the
4 vicinity of the Pentagon, who very coolly and calmly
5 said, an American Airlines jetliner just crashed into
6 the Pentagon.

7 That was preceded by what you can well
8 imagine was an onrush of wireless and wireline 911
9 call that instantaneously tied up that particular
10 network. But it also gave rise to our initial
11 response.

12 But like in every disaster, as critical as
13 it was, and as tragic as it was, there was a lot of
14 good luck involved. A couple of good things happened.
15 One minute before, one minute before the planes struck
16 the Pentagon, we had dispatched a high rise fire alarm
17 box for the report of a fire in a building directly
18 across the street from the twin towers of USA Today.

19 Like in any big city, a high rise
20 assignment incorporates a lot of equipment. So we had
21 all of the equipment that would normally be going to
22 the Pentagon really driving right by the Pentagon, en

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1 route to Rosslyn, when in fact the plane struck the
2 Pentagon.

3 To our good fortune the fire in the high
4 rise was put out by occupants, so they called back to
5 say we have this fire out, at the very time the
6 officer was saying American Airlines 77 just struck
7 the Pentagon.

8 The value of that was we already had, en
9 route and rolling, a full first alarm assignment. But
10 we, nevertheless, did assign a whole fresh group of
11 units to go to that, while diverting the units that
12 were en route to the high rise.

13 So in effect, on the very first alarm, we
14 had what was equal to a full second alarm assignment
15 responding. Now, for those of you that may live, or
16 know Arlington, it is a fairly small community, 27
17 square miles, 10 engine companies, two ladder
18 companies, six EMS units, a couple of rescue squads,
19 not a big fire department.

20 But that alarm instantaneously wiped us
21 out. We were without resources instantaneously. But
22 this is where interoperability and where planning comes

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1 into play.

2 Because on a routine daily basis we cross
3 borders between Alexandria and Fairfax County, and the
4 District of Columbia, on the most routine of calls,
5 auto fires, heart attacks, you name it, it doesn't
6 matter to us, we always send whosever is closest.

7 So, consequently, our radios, because they
8 are programmed with each other's channels, we simply
9 switch to the channel of the host agency that has
10 asked for our assistance, and dispatched us.

11 Recognizing that this fire initially at
12 the Pentagon was one, because it was right in the
13 heart of Arlington, did not require any kind of
14 initial cross-border response.

15 But one of the things that my agency is
16 blessed with, it is that one, empowered, and two, it
17 is encouraged to think strategically, and act
18 decisively, and they did, instantaneously.

19 Because within two minutes of the alarm
20 being sounded for the Pentagon, and recognizing the
21 impact that that alarm would have on drawing down our
22 resources, we immediately called Washington, D.C.,

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1 Fairfax County, the Airport's Authority, and Fairfax
2 County.

3 All of which had 800 MHz radios programmed
4 to our system, and told them, proactively, to begin to
5 roll a full second alarm assignment to locations that
6 we had identified, on the perimeter of the Pentagon,
7 expecting, and anticipating that when the call came
8 for help, and certainly it did, about 15 minutes
9 later, rather than have those units have to come from
10 the stations they would have been in, at that moment
11 in time, and to face the gridlock which was building
12 with every passing minute, as two interstates, five
13 bridges, a railroad tunnel, a railroad bridge, and two
14 parkways converged, you can well imagine the gridlock
15 of roadways that they would have experienced, had they
16 responded from where they were initially.

17 So 15 minutes later, by the time the
18 request for their assistance was made, they were
19 literally ringing the Pentagon, good fortune, good
20 luck. A little bit of planning, but nevertheless,
21 don't overlook the good luck dimension of that.

22 So immediately they were able to be drawn

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1 in, immediately given the channel assignment to which
2 their radios were fully capable of operating on,
3 immediately began to communicate command and command
4 with our incident commander, and allowed for an
5 interoperabilty addressing of this major disaster in a
6 very, very efficient fashion.

7 And so it went for the next 4 to 5 hours,
8 as the fire raged, rescue efforts commenced, and so
9 forth. Obviously there was a lot of need for
10 intercommunications with our hospitals, as well as to
11 the fleet of helicopters that provide Medivac
12 transport for the Washington region.

13 But, again, the interoperabilty plan that
14 we had begun to map up 19 years ago incorporated the
15 inclusion of 800 MHz radios in the fleet of
16 helicopters that were eventually called to the scene
17 to medivac burn victims out of the Pentagon.

18 Each hospital is linked by a base station
19 800 MHz radio. So our incident commander, and
20 certainly our communications center, could communicate
21 with every hospital in the region that had the
22 probability of receiving patients and victims.

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1 So it went fairly well, really. But it
2 had its foundations in technology, hardware, planning,
3 and resourcefulness. And I don't want, for one second
4 to confuse the dimensions of what we've seen here, in
5 some of the video that Steve rendered, and what we
6 have certainly seen on TV, over and over again, with
7 the Pentagon.

8 That was an event that was just beyond
9 words. The Pentagon was, obviously, a lot less, 188
10 lives, a lot of area around it to which we could
11 operate from, and in. We had a lot going for us, we
12 were lucky.

13 I don't know that our successes can
14 necessarily be transported to another agency and say
15 you do what we've done, and everything will go well,
16 because they were quite different, quite honestly.

17 But if there is one message that I want to
18 share is that we can all do a better job if we are
19 willing to look at it creatively, to utilize the
20 technology that we have, to utilize the spectrum that
21 we have, and to just think creatively.

22 However, five hours into the incident,

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1 things began to switch a little bit. For one, there
2 were many appropriate agencies that ended up
3 responding, basically federal agencies, many if not
4 all of them, not on 800 MHz, never expecting to
5 needing, or wanting to have to operate on our radio
6 system.

7 So, indeed, we didn't maintain the initial
8 interoperabilty that we enjoyed. We certainly
9 maintained it with those that we needed to, mainly the
10 first responders. But for the federal forces that
11 responded we didn't have that interoperabilty. So
12 that is a level of challenge that we've now got to go
13 back to and begin to address.

14 I heard one of our earlier speakers speak,
15 also, about the dimension of cell leader, and the
16 impact of that. There is no denying that all of us in
17 this room depend heavily upon cellular wireless
18 technology every day. And we do so a lot in incident
19 command, as well.

20 But instantaneously the cellular network
21 was locked up in gridlock, as well. But, and I would
22 offer this as another challenge to you, what we did,

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1 we anticipated that, we anticipated it because we had
2 experienced it before.

3 And virtually every major disaster that
4 has occurred in the U.S. in the last 15 years, since
5 we've enjoyed cellular technology, has resulted in a
6 dependency on and a gridlock of the cellular network.

7 We have arrangements with our cellular
8 providers that, based upon protocol, and telephone
9 requests, they will begin to respond, the COWs, the
10 cell on wheels, another dimension of that now, if you
11 haven't heard it, called a COLT, the cell on a light
12 truck.

13 But that, of and by itself, is not going
14 to guarantee that you are going to be able to get into
15 the system, because it is simply going to make the
16 system bigger for more people that want to get into
17 it. You really need a dedicated wireless telephone
18 that is programmed to that temporary COW or COLT, for
19 that to happen.

20 So the wireless providers came to the
21 scene with a cache of phones, and they distributed
22 them to those agencies that we needed to talk to, but

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1 didn't have classic interoperabilty with, via 800 MHz.

2 And that allowed for that, rather
3 temporary, over about an hour's period of time,
4 shortcoming to be addressed. It is not the perfect
5 solution, and it is one that wouldn't necessarily work
6 in every situation, but certainly it was a major,
7 major benefit that we had because of that.

8 But it didn't stop there. Because as the
9 incident wore on, more and more agencies arrived from
10 great distances. We had a USART team, an urban search
11 and rescue team, from Albuquerque, New Mexico,
12 Virginia Beach, Virginia, Fairfax county, Virginia,
13 and from Montgomery County, Maryland.

14 And although they come with state of the
15 art technology, they are not necessarily geared to an
16 800 MHz environment. So our vendor stepped forward.
17 And, again, good luck came into play. We needed a lot
18 of radios, and we weren't sitting in Chicago, with
19 Chamberg, Illinois, being one of our neighbors.

20 But the good fortune was that Montgomery
21 County, Maryland, is soon to go online, and all of
22 their portable radios had already been delivered, and

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1 were stockpiled in Montgomery County, which is about
2 15 minutes away from the Pentagon.

3 So when we realized we needed more
4 portable radios, the vendor stepped up to the plate
5 and provided us an unlimited number of radios for our
6 use. And we now know, but didn't at that time, that
7 they were also responding with 2,000 radios for the
8 metropolitan New York area.

9 Admittedly those radios hadn't been
10 programmed yet, so it took a bit of time to do that,
11 and we had an issue of the batteries still having to
12 be charged. But it is, nevertheless, something that
13 has to be looked at, how are we going to address that
14 in the future.

15 We have plans afoot, locally, to hopefully
16 do a better job at that, not depend upon the good
17 fortune of having radios in a warehouse, but to have a
18 cache of radios available with their batteries, with
19 chargers, and things like that, so that we can pool
20 our resources and bring them into play, regardless of
21 where the event may occur.

22 So there are some of the things that we

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1 encountered. It was a difficult event. We, again,
2 were very fortunate because the Pentagon is a building
3 that was built in 1942. Many of us in this room
4 weren't born in 1942.

5 It was a building that was built at the
6 height of World War II, when there were fronts being
7 fought by America on two fronts, the European theater,
8 and the Pacific theater.

9 It was built on land which, at that time,
10 was meadow land. It was built by refilling that land,
11 and constructing the Pentagon that stands tall today,
12 in 18 months time, with construction techniques that
13 are primitive by what we think of today.

14 The walls are five foot thick solid
15 concrete. The construction is a lot different than
16 the World Trade Center towers. It was able to take
17 that impact of that jet, full throttle, and full of
18 fuel, and penetrate only one of the five perimeters
19 that constitute the entire building.

20 If you look closely at some of the
21 photographs, there are windows to the left and to the
22 right of the blast area that aren't even cracked.

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1 That was the kind of building that houses our Defense
2 Department.

3 Another stroke of good luck, that wouldn't
4 have been the case had they elected to do the twin
5 towers in Rosslyn.

6 So we were lucky, but at the same time I
7 think there is enough things that we did proactively,
8 that allowed us to capitalize upon that luck, and to
9 use those things that we do every day, that
10 interoperabilty that we enjoy and utilize every single
11 day, to bring to bear for the big one.

12 So let me thank you again for the
13 opportunity to be here, and share some of these
14 experiences. And I would just like to take a moment,
15 if you don't mind, another personal moment in closing.

16 As I have watched TV over the last couple
17 of months, and it hasn't been a whole lot. But every
18 manner of person has been interviewed, and brought all
19 kinds of horrific and courageous stories to the
20 media's attention. And that is the way it should be,
21 because there was a whole lot of heroism out there.

22 But one thing, at least in our area, and I

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1 don't know whether that has been the case in the city
2 or not, but there has been scant recognition given to
3 the 911 personnel, and the police and fire dispatchers
4 who served their inevitable role of behind the scenes,
5 out of sight, and sometimes out of mind.

6 But they did a job that was just as
7 courageous and heroic as anything that occurred at the
8 scene. And I would only ask that you just give them a
9 round of applause.

10 (Applause.)

11 MR. SOUDER: Steve, thank you.

12 CHAIR WILHELM: Steve, thank you. Steve,
13 in his speech, made a number of references to good
14 luck. And there may have been some. But I suspect
15 that a lot of that good luck was generated by Steve
16 Souder and his planning for disastrous events such as
17 the Pentagon attack.

18 We are going to hear next from Roger
19 Platt, who gives us a somewhat different perspective
20 on interoperability. His perspective comes from a need
21 for communication between building security personnel
22 and public safety in the site of emergencies affecting

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1 large office and residential buildings.

2 Among his other duties, Roger serves as
3 the senior vicepresident of the Real Estate
4 Roundtable. That is a coalition of managers of large
5 buildings in Washington, D.C.

6 He holds an undergraduate degree from
7 Harvard, and a law degree from the University of San
8 Francisco. He will be joined today by John Gilbert,
9 who is CEO of Rudin management incorporated, and the
10 Chairman of the Real Estate Board of New York Task
11 Force.

12 Roger.

13 MR. PLATT: Thank you very much, it is a
14 great pleasure to be here, and I'm going to introduce
15 John, but I'm going to also take a moment to just try
16 to provide a little bit of an overview of how the real
17 estate industry's stake is extraordinary in the work
18 that you are doing, and in this whole issue of
19 critical communications during crises and before.

20 I would also like to take a moment, as
21 others have done, just a very quick personal moment,
22 to say that the -- when we were just talking about the

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1 Pentagon, my great-uncle was one of the associate
2 architects of that building, and his wife, who is
3 still alive, my son's godmother.

4 And I remember her telling us that the way
5 they met was in Belgium. He came as one of the
6 liberating Army forces, and she jumped onto the jeep,
7 and they had quite a spin together.

8 But she said, you will never experience,
9 you will never know the pride that we felt in seeing
10 the men in uniform come into that city. And for me,
11 as a New Yorker, when I came back from Washington,
12 D.C. up here, when I saw the firefighters, and the
13 policemen, I really had that sense of pride.

14 And I went up to many of them and thanked
15 them, personally. And so in a small way this is an
16 opportunity, too, just to share, from the real estate
17 industry perspective, how can we help, and how can we
18 have a better partnership with you, because it is
19 certainly something that is very meaningful.

20 The Real Estate Roundtable has in its
21 membership, leaders in the real estate industry across
22 the entire country, including the major real estate

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1 builders-owners here in New York, and people that own
2 the World Trade Center and other big buildings here.

3 And their number one issue, when they have
4 been getting together over the last few months, and
5 talking, has been building security, and risk
6 reduction. And among the issues that have been
7 absolutely critical to them has been these
8 communications issues during crises.

9 And New York is a place where, of course,
10 some of the sharpest minds in the real estate industry
11 are gathered, and they have put together a task force
12 to address some of these communication issues, and to
13 deal with mitigating some of the risks of failure to
14 communicate properly.

15 As an industry, and as a roundtable in
16 Washington, I have noticed a greater level of just
17 sharing of best practices, of experiences. You know,
18 this is a fiercely competitive industry, and these are
19 individuals with tremendous achievements, and egos,
20 and they are competitive to the point where on many
21 technology matters they are very, they are not
22 interested in sharing their trade secrets, or what

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1 they've got that might be better, or might be a better
2 tenant marketing strategy than the others, specially
3 on technology matters.

4 And John Gilbert, who I'm going to
5 introduce next, is one that many of our members would
6 love to have on their team. He is the chief
7 technology officer for Rudin Management here in New
8 York, as well as their chief operating officer.

9 And he has an ability to address these
10 technology issues, but he also has an ability to work
11 closely in what I hope, as an industry, we will do,
12 which is to develop more of a public-private
13 partnership with the first responders, and with the
14 police authorities.

15 He has that ability to work closely with
16 government officials. And I think when you hear him
17 talk a little bit about what he is trying to do as the
18 chairman of the key taskforce here, you will have a
19 sense of why the Rudin family is lucky to have him.

20 MR. GILBERT: Good morning. I think it is
21 important for me to start, since I stand here very
22 humbled in the presence of those of you who represent

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1 the uniform services folks that performed so
2 amazingly, and continue to perform amazingly, since 9-
3 11.

4 Lou Rudin, who we lost six days after the
5 attack, not as a result of the attack, at least
6 directly, I think it certainly had an impact. He was
7 battling cancer for about a year. But Lou was a
8 genius in terms of bringing people together.

9 He was the guy who created operation
10 innerwatch, operation innerlock, which is an
11 interoperable system where our building managers, and
12 our engineers, are able to access police band, and
13 fire band radio signals, so that they can act as the
14 eyes and ears for our uniform police and fire
15 departments.

16 That program still exists today, it has
17 been in existence for almost 25 years. And as Bill
18 Rudin, Lou's son, takes over the Association for a
19 Better New York, we will continue to expand that
20 program throughout New York.

21 I happen to be getting out of a cab at
22 about 8:45 Tuesday morning of the 11th of September.

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1 We have a project meeting every Tuesday morning at our
2 building at 32 6th Avenue, which is just a block south
3 of Canal, literally 15 seconds or so before, or after
4 the first plane hit.

5 And as I walked to the corner of Church
6 and Canal, and looked up and saw this amazing fireball
7 that was coming out of the north tower, I had this
8 curious weird feeling, because there was a gentleman
9 standing next to me with a movie camera.

10 And he literally had filmed, he was the
11 only person who had caught the first plane on film
12 going into that tower. I immediately was suspicious,
13 and who the heck was this guy, and why was he here,
14 and what was going on?

15 In front of me were fire department
16 personnel that he was filming. And I found out later
17 that this was french documentarist, if that is the
18 right word, or a person who was doing a documentary,
19 and had been following these firefighters around for
20 about a year.

21 Sadly and tragically after the planes hit
22 these gentlemen all went down to the World Trade

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1 Center, and it is my understanding that none of them
2 made it out.

3 But as I stood there and immediately
4 watched, like everybody else, had to be an accident,
5 the pilot had to have a stroke, or a heart attack that
6 went into that plane, we were at least hoping that was
7 the case.

8 But as things unfolded I immediately went
9 to 32 Avenue Americas, went up to the 24th floor,
10 watched the second plane hit, and then proceeded to
11 watch the towers come down.

12 The first thing we did, or I did, when we
13 got there, obviously, was to get into contact with our
14 headquarters at 345 Park. We immediately got every
15 one of our building managers on a conference call,
16 to compare notes as to what was going on, and the
17 folks at 1 Battery.

18 And I should say, we are the largest
19 privately owned real estate, owners of real estate in
20 lower Manhattan, we have six properties, totaling
21 about four million square feet.

22 We immediately got everybody on the phone.

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1 Obviously as the events unfolded we lost that
2 landline. We then tried the cellphones were out. And
3 the device that was most helpful to us, and most
4 crucial to us in our ability to communicate, was this
5 little device right here.

6 It is an e-mail pager. We were
7 immediately able to create a list serve, and
8 immediately able to send e-mails to all of our
9 building managers who have these devices, so that
10 instantaneously they were able to get text messages on
11 a device hanging on their belt.

12 It was the most important piece of
13 telecommunications devices that we had that day, as
14 the landlines went out, and as the cellphones went
15 out.

16 Obviously there are a lot of lessons to be
17 learned here. I was asked to head both the taskforce
18 on rebuilding the power system in lower Manhattan, as
19 well as the telecommunications systems in lower
20 Manhattan.

21 And the lessons that have learned have to
22 be enacted. People have to realize that this was an

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1 attack, our telecommunications systems, the fragility
2 of our telecommunications systems is crucial to our
3 ability to operate free markets.

4 If Chase Manhattan Bank goes down, if
5 Citibank goes down, if Bank of New York goes down, and
6 Bank of New York did go down, the economy of the free
7 world comes to a halt. People will be unable to
8 access their bank accounts, commerce will cease,
9 trades will cease, and the enemy will have won.

10 So in lower Manhattan what we have to do
11 is to create a carrier neutral, totally diverse,
12 optically self-healing, wire network, fiber network,
13 integrated around using our rooftops by creating a
14 carrier neutral broad band wireless network.

15 If we do not do this lower Manhattan will
16 become a ghost town, because we will not be able to
17 convince anyone to come back to lower Manhattan to
18 live and to work.

19 Lower Manhattan must be rebuilt, maybe not
20 bigger, but better, faster, and more redundant than
21 ever. If we do not do this, lower Manhattan will
22 become a ghost town. And let's understand what that

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1 means.

2 Lower Manhattan, right now, roughly 100
3 million square feet of office space, third largest
4 central business district in the entire United States,
5 third only to mid-town, at 350 million square feet,
6 and Chicago's at about 110 million square feet.

7 So we are almost one and two, we are one
8 and three. It is the financial core of the entire
9 world. It is the economic engine that supplies
10 ingenuity and capital to create jobs throughout the
11 world.

12 A lot of people are talking about we need
13 to spread this thing out, we need to move it to the
14 outer burroughs, bad move, really bad move. There is
15 a reason why Wall Street is Wall Street, there is a
16 reason why the density of Wall Street is there, and we
17 have to preserve that, because otherwise we are going
18 to be rebuilding people transportation systems going
19 out to diverse areas, and we will lose this buzz, and
20 we will lose this energy of what lower Manhattan is
21 all about.

22 So our goal, right now, is to go out and

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1 create that specification, go to the users, go to
2 those companies whose customers are saying, what are
3 you doing to prevent this from ever happening again?

4 And the answer to that is the plan that I
5 briefly laid out in terms of carrier neutral wired and
6 wireless integrative. If we learned anything from
7 this situation, is do not put your eggs in one basket,
8 have multiple and redundant levels of communication,
9 so that we can ultimately communicate if one system
10 goes out.

11 The real estate community stands ready to
12 step up. Firefighters, police, emergency service
13 personnel, the folks that ran the 911 phone banks,
14 they have done their job. And they've done admirably,
15 and they've done it with incredible pride in their
16 country, and pride in themselves, and pride in the
17 people that they work with.

18 It is now time for the private sector to
19 stand up, we are ready, willing, and able to do that.

20 We have a new Mayor. I think he is somebody who
21 understands how important downtown is. And we stand
22 ready to do what we have to do.

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1 So, again, I'm humbled to be here in front
2 of so many people who really did heroes work on that
3 day, and I can just let you know, from the private
4 sector, that we are ready to step up, too. Thank you
5 very much.

6 CHAIR WILHELM: Thank you, Mr. Gilbert,
7 thank you Mr. Platt. We have one item that is not on
8 the agenda that came up in a conversation this
9 morning. And Chief McEwen would like to take a brief
10 moment to discuss the proposal that has been reported
11 in the trade press, that has not yet been filed with
12 the FCC from NEXTEL corporation, and it involves the
13 NEXTEL current spectrum, and public safety spectrum,
14 and how that may be arranged, rearranged I should say,
15 to public safety's benefit.

16 Chief McEwen.

17 CHIEF MCEWEN: The thought was that
18 because this has been put on the table just in the
19 last three weeks, that many people in this room that
20 are intimately involved in public safety
21 communications should be aware of the proposal, if you
22 aren't already, and to understand that this is

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1 something that is still in the discussion stage.

2 Let me give you the scenario of the
3 events. First of all, most everybody in this room is
4 well aware of the fact that we have been experiencing
5 what we consider to be severe interference problem
6 from commercial and cellular type systems in the 800
7 MHz area, where we are interleaved with other systems,
8 or in the NPSTC channels.

9 As a result of that the NEXTEL
10 corporation, unfortunately or whatever, is one of the
11 big problems that we have been dealing with. And they
12 called together, on October 24th, several people
13 representing the public safety community, if you
14 might.

15 Really, we have a number of different
16 groups that kind of come together. We have the
17 National Public Safety Telecommunications Council,
18 which is intended to bring together all of the various
19 public safety communications groups.

20 But within those groups we have very
21 strong leadership from EPCO, and ICP, and the fire
22 chiefs. Those people were called to a meeting in

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1 NEXTEL headquarters on October 24th, and were given a
2 proposal by NEXTEL for what they consider to be a
3 solution for either eliminating, or at least for the
4 most part, reducing this interference.

5 At the same time NEXTEL was clearly aware
6 that we have been, and you've heard it several times
7 this morning, complaining that we need additional
8 radio spectrum.

9 In that proposal, and I'm not going to go
10 into the details today. But the reason that we
11 thought that this was an opportunity to bring people
12 up to speed, at least, that there is something going
13 on.

14 In that proposal it basically is a
15 shuffling of frequencies at 700, 800, 900 and 2
16 gigahertz. Without getting into the details, the
17 result would be that if, in fact, the FCC were to
18 agree to this, and public safety were to support it,
19 that we would end up with all of the public safety
20 systems that are now set up in the upper end of the
21 800 band and the NPSTC area, and the interleave
22 channels down towards the lower end of the band would

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1 all be moved to a contiguous space at the bottom of
2 the 800 MHz band.

3 That would also result in, from the NEXTEL
4 proposal, in their swapping some of their channel
5 space, and getting some additional space, that would
6 eventually end up with public safety getting an
7 additional ten MHz of spectrum in 800 that we don't
8 now own, or have ability to license.

9 So if you can envision, in your mind, that
10 this would be, then, 20 MHz of contiguous 800 MHz
11 public safety spectrum at the bottom end of the band.

12 And the second thing, and the reason that it is of
13 importance to the people in this room, we are planning
14 the 700 MHz new systems, is that it would be adjacent
15 to that spectrum, and would allow for manufacturers to
16 build equipment that would interoperate in both areas.

17 This is a significant proposal, and right
18 now there are a number of issues that we are looking
19 at. The issue of funding and the returning of the
20 equipment is a big issue for public safety.

21 NEXTEL has put on the table a substantial
22 funding offer to help offset those costs. That is

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1 something that has to be further examined. We have
2 people from the manufacturers looking at what those
3 costs might be.

4 In other words, what would it cost to
5 retune these various portable radios, mobile radios,
6 base stations, what other kinds of things would have
7 to be done to make that happen, and what would the
8 cost be.

9 The International Association of Chiefs of
10 Police, the International Association of Fire Chiefs,
11 APCO, many different groups, right now, are looking at
12 this very seriously, because this is what we believe
13 is an opportunity that we may not ever see again.

14 As I made this presentation, and reported
15 this to the Board of the International Association of
16 the Chiefs of Police, just a little over a week ago,
17 in Toronto at their annual conference, I made sure to
18 tell them, and I will tell you here in this room, that
19 this proposal requires national leadership.

20 If it is going to happen it could be,
21 probably, one of the most significant improvements in
22 public safety communications that I have seen in the

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1 many years that I have been involved with trying to
2 get spectrum.

3 But at the same time I reported to the
4 Police Chiefs Board, that it won't be without some
5 pain. In other words, those people that have to
6 retune, those people that have to move these systems,
7 will be required to do some things.

8 It is going to cost money, and we have to
9 work out all those details. But I think that it is
10 important to put it on the record here today that this
11 is happening, this discussion is going on. It is very
12 likely that in the very near future NEXTEL will file
13 some kind of a proposal that relates to this
14 discussion with the FCC, and it is very likely that
15 public safety is going to weigh in pretty strongly in
16 favor of the concept.

17 We are going to need a lot of help, from a
18 lot of people in this room, to help us deal with all
19 of the fine points, and how that might work. And,
20 ultimately of course, it has to be realized by a whole
21 lot of action by the FCC, and a lot of other people.

22 I think that is the issue in a nutshell.

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1 We really don't have time today to have an open
2 discussion of it. It is just really that it was put
3 on the table within a couple of weeks ago.

4 For those of you that have more interest,
5 certainly those of us who have been involved, Allen
6 Caldwell is here from the Fire Chiefs, I represent the
7 Police Chiefs. We have several people in the room
8 representing APCO, Marilyn Ward represents the NPSTC.

9 We have people that have been involved in
10 this proposal from the very beginning. And we would
11 all probably be glad to talk with you offline here if
12 you have questions that could be discussed, if you
13 have an interest.

14 Thank you very much.

15 CHAIR WILHELM: Thank you, Chief.

16 I would like the Steering Committee to do
17 two things this morning. The first thing I would like
18 you to do is introduce yourself, and name your
19 organization. The second thing I would like you to do
20 is to vacate the head table here so that we can get
21 our panelists up for the next presentation.

22 After the Steering Committee members

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1 introduce themselves, we will take a five minute break
2 while we shift people up here. It will, literally, be
3 a five minute break, and we will be back with the band
4 clearing panel at that time.

5 So let me start, please, with on my right,
6 Mr. Tim Lowenstein, with a microphone, please.

7 MR. LOWENSTEIN: My name is Timothy
8 Lowenstein, I'm from Buffalo County, Nebraska, served
9 there as a supervisor on the Buffalo County Board, and
10 I represent counties in the National Association of
11 County Officials.

12 MR. MCEWEN: I'm sorry I didn't introduce
13 myself, but I'm Harlin McEwen, and I represent the
14 International Association of Chiefs of Police.

15 MR. LEE: I'm Bob Lee, I represent the
16 Public Safety Wireless Network Program for the
17 Department of Justice.

18 MR. LELAND: Wayne Leland, representing
19 Motorola.

20 MS. WARD: Marilyn Ward, representing
21 NPSTC.

22 MR. PROCTOR: Steve Proctor, from the

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1 State of Utah, representing state and local members of
2 the PSWN program.

3 CHAIR WILHELM: Thank you very much, we
4 will take up, again, at 12:20, five minutes from now.
5 Thank you.

6 (Whereupon, the above-entitled matter went
7 off the record at 12:13 p.m. and went
8 back on the record at 12:20 p.m.)

9 CHAIR WILHELM: Thank you, if you would
10 take your seats, please, and I would like to remind
11 you that one of the provisions of the Statute that
12 this committee operates under, is that we have a
13 record of attendance of persons at our meetings.

14 The lady in the back, in the red, is Joy
15 Alford, of our staff, who has the sign-up book. And I
16 would ask each of you to sign up and give us your name
17 and e-mail address, for our records.

18 Secondly, you have been enjoying some
19 coffee, and tea, and colas back there, and they come
20 courtesy of IXP Corporation, and Motorola, who not
21 only furnished that, but furnished the meeting
22 facilities for us today, for which we are very, very

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1 grateful.

2 Now, our last presentation before we break
3 for lunch is a panel of experts who are going to
4 address the critical issue of clearing the 700 MHz
5 band of incumbent television stations.

6 I think you've heard from virtually every
7 speaker, that was up here this morning, that clearing
8 the band is a critical need for public safety.

9 From the FCC on this topic we have
10 Kathleen Ham. Kathleen is Deputy Bureau Chief of the
11 Wireless Telecommunications Bureau, and prior to this
12 role she was chief of the auctions and industry
13 analysis division of WTB.

14 And next to Kathleen, on my right, is
15 Bryan Tramont. Bryan is the senior legal advisor to
16 FCC Commissioner Kathleen Abernathy. He advises the
17 Commissioner on wireless international technology, and
18 enforcement issues. And we last heard from Brain at
19 the NCC's meeting in St. Louis earlier this year.

20 On my far right is Bob Gurss, of the law
21 firm of Shook, Hardy & Bacon in Washington. He is
22 also no stranger to the NCC. As a matter of fact I

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1 think he has a perfect attendance record at NCC
2 meetings.

3 Bob wears a number of hats, among them
4 counsel to APCO which has urged Congress to accelerate
5 the DTV transition date. And next to him is David
6 Eierman of Motorola. He has done extensive work to
7 document the effect of incumbent television stations
8 on public safety operations. And he has some
9 suggestions on our public safety and television
10 stations might be short-spaced to one another, without
11 causing harmful interference thereby to get little
12 additional use out of public safety spectrum.

13 On my immediate right is New York State's
14 resident expert on 700 MHz systems, Bob Schlieman. He
15 has helped us to understand the effects of the
16 Canadian television table of allotments may have on
17 the use of the 700 MHz spectrum for public safety use
18 in the United States.

19 Now, I'm going to serve as moderator of
20 this panel, and I don't think it is going to take much
21 moderation, because I don't think any of them are
22 bashful about expressing their opinions.

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1 We are going to lead off with a
2 presentation from Kathleen Ham on actions that the
3 Commission has taken to free up the 700 MHz spectrum
4 for public safety.

5 And following that we will have
6 amplification of those measures, some indication of
7 the dimension of the problem, both with respect to
8 United States allotments, and existing television
9 stations, and Canadian allotments, and comments from
10 any of the panelists on Ms. Ham's presentation.

11 And with that, Kathleen Ham, the Wireless
12 Telecommunications Bureau. Kathleen?

13 MS. HAM: Thanks, Michael, and thanks to
14 the NCC for having this session today.

15 As a former New Yorker I have to say I'm
16 so proud of the way this city performed on September
17 11th, and it was really something to hear what we
18 heard this morning.

19 I'm going to try and move things along
20 relatively quickly, because I know we are in the lunch
21 hour here, and some of you may be hungry, I know I am.

22 But I wanted to spend a few minutes with

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1 some slides to just go through some actions that the
2 Commission has taken recently to try to benefit the
3 clearing issues in the 700 MHz band, which we heard
4 today, are so important.

5 First of all, just very quickly, as you
6 know Congress in the Balanced Budget Act of 1997
7 provided for 60 MHz of spectrum in the upper 700 MHz
8 band, 24 MHz of that, as you know, was dedicated to
9 public safety, and 36 MHz to commercial services.

10 Congress also permitted, as part of that
11 legislation for incumbent TV broadcasters to remain in
12 the upper 700 MHz band until the end of the DTV
13 transition, December 31st, 2006, or when DTV is
14 available to 85 percent of the households in the
15 broadcaster's market, whichever is later.

16 So a lot of people do assume that that
17 2006 date is out there, but in fact it is, it is, but
18 the 85 percent penetration is controlling.

19 In a series of decisions, beginning in
20 January of 2000, the Commission adopted policies to
21 facilitate voluntary clearing of spectrum currently
22 used for channels 59 to 69.

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1 And the goals of these policies were to
2 allow for the introduction of new public safety and
3 commercial wireless services, and to promote the
4 transition of incumbent analog television licensees to
5 DTV service.

6 The most recent decision on band clearing
7 was adopted on September 7th, and this decision made
8 certain adjustments to the DTV rules to accommodate
9 band clearing arrangements, including comprehensive
10 band clearing plans, which the FCC recognized may be
11 more likely to result in early clearing than
12 individual negotiations between commercial wireless
13 providers and broadcasters.

14 This is a portrayal of the band plan. As
15 you can see, as you know, public safety lines up with
16 63, 64, 68 and 69.

17 Under the Commission's rules, in part 27,
18 commercial wireless licensees are excluded from
19 operating within a certain distance of any TV
20 broadcast station on the same channel, or on an
21 adjacent channel.

22 That means that a new commercial wireless

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1 licensee must clear both co and adjacent channel
2 incumbents. For example, a new wireless provider that
3 is licensed for the 782 to 792 MHz portion of the
4 band, which is co-channel to TV channel 66 and 67,
5 must clear the adjacent channel incumbents on 68,
6 which frees spectrum for public safety use.

7 And public safety is under no obligation,
8 under the Commission's rules, to fund any clearing.
9 Rather they are the beneficiary of commercial
10 clearing. And so, as mentioned earlier, I think a
11 comprehensive band clearing, band clearing has a very
12 salutary effect on the availability of public safety
13 spectrum.

14 I am going to go through just a couple of
15 slides. I wanted to show you, very quickly, what
16 happens in the New York area, and in particular an
17 illustration of how it might work to clear channels
18 63, 68 paired spectrum within 50 miles of New York
19 City.

20 And the channel 63-68 pair is encumbered
21 within 50 miles of New York City by ten co-channel, or
22 adjacent channel TV and DTV stations on channels 62,

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1 63, 64, 67, 68 and 69.

2 And the following slides are going to show
3 the exclusionary zones created by those stations.
4 They are going to depict the situation that would
5 exist if these stations were cleared, and depict the
6 situation that would exist if channel 68, affecting
7 the areas within 50 miles of New York City, is not
8 cleared, 69 being that outlier station that is not
9 immediately adjacent, channel that is not immediately
10 adjacent to a commercial station.

11 I think the first is the exclusionary
12 zone, just to give you a sense of what it currently
13 looks like. And as you can see, based on adjacent and
14 co-channel encumbrancy, in the New York City area,
15 there virtually is no available white space, if you
16 will, for public safety spectrum as it currently is
17 the case in this area. Very congested with
18 broadcasters.

19 Here is what happens when you clear
20 channel 62, 63, 64, 67, 68, within 50 miles of the
21 contour of New York. And, as you can see, voila,
22 there is a lot of available spectrum in that area. So

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1 this is why band clearing is so important.

2 This also shows that with channel 69, if
3 the only channel we couldn't get cleared in New York
4 was channel 69, you see here, through this, what it
5 would look like.

6 And one of the benefits, I think, of the
7 Commission's recent rule changes is that it is
8 possible for channel 69 to be thrown into the mix for
9 clearance. And I think that that is another nice side
10 benefit to the Commission's recent changes.

11 The 700 Mhz public safety spectrum on
12 channel 63-68 pair within 50 miles of New York City
13 would be immediately available if commercial wireless
14 licensees reach agreements to clear these ten
15 stations.

16 And subject to compliance with the
17 policies set forth in the Commission's band clearing
18 decisions, and approval of regulatory requests
19 necessary to implement such arrangements, broadcasters
20 might choose to flash cut to a DTV allotment below
21 channel 59, and relinquish their analog channel,
22 temporarily continue operations on their DTV

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1 allotment, and construct DTV facilities at a later
2 stage in the DTV transition, no later than 2005, or 70
3 percent penetration, or move a channel 60 through 69
4 analog operation onto a lower channel allotment,
5 licensed to a second broadcaster.

6 This is a so-called three-way band
7 clearing agreement that the Commission provided for.

8 I think that is it. So -- and I'm sure
9 Bryan is going to get into this a little bit as well.

10 But I think the Commission went as far as it could
11 go, I think, in terms of trying to provide and
12 facilitate for some voluntary movement of, and
13 voluntary agreements in this spectrum.

14 And I think that, you know, it is an area
15 not without controversy. I think that the Commission
16 is balancing a lot of different issues with the DTV
17 transition, as well as making the spectrum available
18 for public safety and commercial uses.

19 So I'm glad to say I think we've got an
20 auction coming up June 19th with 60 through 69. We,
21 at the Commission, and particularly in the Wireless
22 Bureau, are very hopeful that we are actually going to

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1 see some results as a result of these recent changes
2 to our rules, and that we will see some voluntary
3 agreements with broadcasters, and some of the auction
4 bidders, and that we will see some clearing done.

5 If not, you know, then we may be going
6 back to the drawing board. But for right now I think
7 that that is something we are very hopeful we are
8 going to see some results from.

9 So with that, thank you.

10 CHAIR WILHELM: Thank you, Kathleen. Bob
11 Gurss, Kathleen said that the Commission had gone
12 about as far as it could go with its efforts in band
13 clearing.

14 Do you agree, and if not, what further
15 action could be taken?

16 MR. GURSS: Yes, I would say that, from my
17 perspective, the Commission has set the stage for
18 trying to clear the band within the existing statutory
19 framework.

20 And, unfortunately, the statutory
21 framework is pretty restricted in what they can do,
22 and that is why when it is my turn, unless you want me

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1 to do it now, I will discuss that.

2 While the voluntary approach, if it works,
3 is great we would probably want to look at some other
4 options in case it doesn't, either for political or
5 economic reasons.

6 CHAIR WILHELM: Could you amplify on that
7 a bit?

8 MR. GURSS: Sure. The approach that the
9 Commission has set up is dependent on two things. The
10 most important thing is the economics work, in the
11 sense that the wireless industry is prepared to reach
12 the right agreements with the relevant broadcasters to
13 do that move.

14 There is, has been some talk among some in
15 the wireless industry, that this is not a band that
16 they want, that they are now interested in pursuing
17 aggressively. That they would much rather go into the
18 two gigahertz area for their new 3G operations.

19 So there is questions about their interest
20 in that band. I'm the last person who can judge the
21 accuracy of that, but that is what they are saying.

22 So there may be some economic constraints.

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1 There is also, and I think both Tom and Kathleen
2 alluded to this, some significant political objections
3 to the auction approach because certain broadcast
4 owners in that band would reap a great deal of money
5 because of dumb luck, being in the right channels at
6 the right time.

7 And some very powerful members of Congress
8 have made some very significant objections to it. How
9 that plays out, I don't know. So what we've been
10 trying to do is to say that approach is fine, it is a
11 little bit out of our control, but we need to have a
12 statutory change to ensure that there is a date
13 certain for these channels to be cleared.

14 That the law is essentially changed, at
15 minimum, to take out that little 85 percent loophole.

16 Little, I use advisedly, giant is perhaps a better
17 term. And ideally to move up the date to the public
18 safety users, so that it is an early and firm date, so
19 that public safety folks can know when it is going to
20 be available, so they can spend the time, and money,
21 and resources to plan systems, to purchase systems,
22 and even install the systems, and have them ready to

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1 go on the magic date.

2 Right now no one knows if you are in one
3 of those exclusion zones, when you are going to be
4 able to use it.

5 CHAIR WILHELM: Thank you. David Eierman,
6 you saw the theoretical presentation on band clearing
7 in New York. In your opinion is this feasible, or are
8 there other alternatives to it?

9 MR. EIERMAN: I don't think there is any
10 other alternatives. No matter whether it is channel
11 63, 68, or 64-69, in order to get any spectrum
12 available in the downtown New York area, basically you
13 have to clear five channels, no matter which of the
14 five channels it is.

15 And, you know, if you want to look at
16 half, if you want to look at the Long Island side,
17 maybe it is only four channels, the New Jersey side is
18 maybe only four channels.

19 We've been going through the co-channel
20 and adjacent channel interference issues at T-band,
21 trying to stretch land mobile out as far as we can,
22 for years. And we just know that if you don't clear

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1 the whole band, there is issues.

2 So, you know, her slides are basically
3 going to look like the slides I plan to put up. But
4 it is basically going to show that whether it is New
5 York, or actually almost any of the major metros, from
6 Richmond, to Boston, San Francisco, Los Angeles, there
7 is about five TV channels that have to be cleared to
8 get access of half the spectrum, 12 up to the 24 MHz
9 at each major metro area.

10 CHAIR WILHELM: Bryan, one of the issues
11 that was not mentioned today, that they industry
12 thinks is very important, is the development of a
13 mandatory rule, which probably would require
14 legislation, although that is by no means certain,
15 that would require all television receivers to have
16 DTV capability.

17 Do you see that kind of rule coming from
18 the Commission on its own, will it require
19 legislation, and do you think the industry will
20 prevail on that request?

21 MR. TRAMONT: And I thought we were
22 friends before you asked me that question.

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1 I don't think that is something the
2 Commission is likely to go out and do on its own. And
3 if Congress chooses to do that, I think that is
4 perfectly appropriate, that is their call. And to the
5 extent where you are called upon to implement that
6 legislation, obviously we will do so.

7 But the Commission's jurisdiction
8 extending to manufacturers, and imposing that sort of
9 requirement, I think that is -- it would be an
10 aggressive interpretation of the statute.

11 CHAIR WILHELM: Do you think that the
12 Commission might impose must-carry obligations on
13 cable systems to carry DTV stations?

14 MR. TRAMONT: I think they've already
15 started down that road. I think we've mandated
16 carriage in situations where there is what is called a
17 singleton, where you have only a DTV allotment, you
18 don't have an analog allotment.

19 I believe the Commission continues to
20 consider the digital television carriage obligations
21 in an open rule making. And so we will see, I think
22 that one of the keys will be clarifying those rights

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1 going forward, in terms of how the 60 to 69 band will
2 be cleared.

3 Because your question raises the key
4 issue, which is a lot of folks are reluctant to go to
5 digital until they know they have their must-carry
6 rights.

7 In addition, in the order that Kathleen
8 discussed, we granted additional flexibility to
9 broadcasters to remain in analog after the switch is
10 made, both ensuring carriage and over-the-air
11 reception for a longer period of time.

12 So it wouldn't require them, actually, to
13 go immediately to digital as a result of the band
14 clearing arrangement, which would allow them to
15 maintain their must-carry rights without implicating
16 the larger regulatory issues associated with must-
17 carry of multiple streams of video.

18 CHAIR WILHELM: Thank you. Bob Schlieman,
19 we've been talking exclusively about New York City
20 this morning. You have a wider interest, encompassing
21 New York state.

22 Could you tell us a bit about the

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1 influence of Canadian TV allotments, and what New York
2 state has done to change that to a structure that
3 would be more friendly to public safety?

4 MR. SCHLIEMAN: Well, first let me say
5 that in the slides that Kathleen had, I noted that for
6 the channel 69 issue you were dealing with the
7 regulatory B contour plus 25.

8 And since the B-contour is defined at 30
9 feet above ground, and those are the mobile transmit
10 frequencies in public safety, which would have tower
11 top receivers, generally with pre-amplifiers on them,
12 to try to equalize talk-in and talk-out, I suspect the
13 interference impact will be substantially greater than
14 what was depicted, as far as signal impairment to
15 public safety is concerned.

16 Shifting gears to the --

17 MS. HAM: The bottom line is we need to
18 clear 69.

19 MR. SCHLIEMAN: Yes, that is exactly
20 right, in that specific case. But the grade B
21 contours are more relevant in terms of mobile
22 transmitters, I'm sorry, base transmitters interfering

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1 with TV, than the reverse, because we get clobbered
2 easily when we try to put preempts on tower top
3 antennas to extend the range for those areas.

4 Maybe not so much in New York City because
5 of the RF environment. But certainly in the rural
6 areas we are trying to make a radio system work
7 without putting in 1,000 towers. People don't want
8 towers, we all know that.

9 On the Canadian front, as you know, from
10 FCC meetings, we have been very concerned about what
11 was happening there, and particularly the fact that in
12 the DTV allotment that was done in Canada, they ended
13 up with everything but the kitchen sink in the area
14 across from the New York border, and on either side of
15 that, east and west, particularly the public safety
16 band, of course, which is our interest.

17 We attempted to find a solution to that
18 problem, and did a little sort process on our own, and
19 at the same time we have followed the same process
20 that the FCC did. We did not entertain the low power
21 stations, and we certainly did not entertain stations
22 that were not on the air, which the FCC did not, also.

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1 And we were able to put all of the
2 stations in Canada in the area that we surveyed. And
3 we only did the region one area, which is around the
4 New York state boundary, plus or minus, and we had
5 found that we could accommodate all of their DTV that
6 is active that are normal power stations, and clear 60
7 to 69.

8 Now, Canada has, public safety in Canada
9 has been pursuing this, because they want to harmonize
10 with the U.S., and the commercial people want to
11 harmonize with the U.S.

12 So Canada has had a notice out this fall,
13 which people have commented to, and the comments have
14 basically supported harmonization of the frequency
15 band, allowing land mobile operation in that frequency
16 spectrum, which they did not have in their plan
17 before.

18 Now, when they get finished with this
19 notice they will, undoubtedly, have harmonization
20 authorized in Canada, and then we hope that they will
21 re-look at the DTV allotment plan, along the lines
22 that we have suggested, to free up the spectrum.

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1 And I wanted to make one comment about
2 early band clearing. I understand that some of the
3 broadcasters in the upper channels are considering
4 shifting their operations down to their lower DTV
5 allotment, continuing there with analog until they
6 have to go digital, and thereby early clearing of the
7 upper band.

8 And that would have a substantially
9 beneficial effect for us if that were to happen. We
10 look forward to those kinds of arrangements.

11 CHAIR WILHELM: What I would like to do
12 now is invite any questions or comments from the
13 audience. If you do have a comment to make please use
14 the microphone over to my left. We are recording
15 these proceedings, and they are transcribed, so it is
16 necessary to speak into that microphone.

17 Does anyone in the audience have a
18 question, or a comment on what the panelists have said
19 this morning?

20 MR. TRAMONT: In lieu of a question I
21 would like to comment on one thing that --

22 CHAIR WILHELM: Please do, the panel

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1 should be free to interact as well.

2 MR. TRAMONT: On the harmonization front,
3 one thing that the Commission is looking at now, and I
4 think it is important to keep in mind, actually, as
5 disasters become more multijurisdictional, is that
6 India has put forward a proposal in the World Radio
7 Conference, through the IT process, to have globally
8 harmonized public safety bands.

9 And it is on the agenda for the work in
10 2003 in Caracas, Venezuela. And you can imagine,
11 internationally, having all these same issues that you
12 have, so it is important internationally as well.

13 So in keeping with what Canada has
14 discussed, 60 to 69, is something to keep an eye on,
15 in terms of the international coordination issues.

16 MR. SCHLIEMAN: Is it true that the U.S.
17 position is to not move forward with global
18 harmonization?

19 MR. TRAMONT: I think there is some
20 discussion about what the U.S. position will be, which
21 is one of the reasons I wanted to flag it.

22 I think the question is whether or not

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1 there will be one band, per se, identified as opposed
2 to a sweep of bands, as we did for 3-G.

3 CHAIR WILHELM: Bob?

4 MR. GURSS: First of all, on that issue,
5 there is a number of meetings going on trying to forge
6 a position. But Bob is correct that there has been a
7 lot of resistance from the State Department, and other
8 folks, on the concept, in terms of harmonization,
9 which goes well beyond these band issues.

10 But also I wanted to, before we are done,
11 talk about this legislative approach. Because, you
12 know, so much of this issue is going to depend upon
13 the Hill, which is unfortunately one group that is not
14 represented here today.

15 I mean, it is great that the Commission is
16 here, it is great that it is here. But as Tom Sugrue
17 mentioned, the public safety community needs to focus
18 a lot of attention on addressing these issues
19 legislatively, as well.

20 There has been a lot of preliminary
21 discussions with APCO, and the police chiefs, and the
22 fire chiefs, and the League of Cities, and the

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1 Governors Associations, and the National Association
2 of Counties, to build the kind of coalitions that are
3 necessary on this.

4 And there is at least one or two members
5 of Congress who, I think, are going to probably
6 introduce some legislation very soon to get this issue
7 moving, and it is going to require a lot of work by
8 the community, the kind of people in this room, who
9 know the communication issues, are going to have to
10 educate their bosses, if you will, the police chiefs,
11 and the fire chiefs, and the mayors, and the
12 governors, about this issue.

13 Hopefully we will also be hearing from it,
14 from their associations at the same time to kind of
15 move the process forward. There is a great amount of
16 sympathy for public safety, there always has been, for
17 the reasons we've heard today, there is more than ever
18 today.

19 So there is a window of opportunity to
20 explain why this is an important issue, and it is
21 going to require a degree of legislative activity on
22 this, to address what was in my mind, and in many

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1 people's minds, a terrible statute that was passed in
2 '97.

3 I think there aren't even too many people
4 in the Hill right now who would claim credit for
5 writing it. And even though I know who wrote it. So
6 it is a very important issue to try to go around. And
7 I think a lot of you will hear a lot more about it,
8 soon.

9 CHAIR WILHELM: Dave Eierman, if there is
10 band clearing, at least in some communities in the
11 United States, is there going to be 700 MHz equipment
12 available for public safety to use?

13 MR. EIERMAN: Yes.

14 CHAIR WILHELM: Thank you. And how long
15 do you think that would take?

16 MR. EIERMAN: Soon.

17 CHAIR WILHELM: Can I talk to you after
18 this panel, please? This is something of a critical
19 issue. It is a chicken and egg problem. And the FCC
20 has developed the technical and operational standards
21 for 700 MHz equipment, but as yet we have no
22 indication from the manufacturing community, when that

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1 equipment might be available.

2 And I'm trying to put David on the spot,
3 primarily because he is with Motorola, and he is the
4 only manufacturer that we have at this head table.

5 Do you think when the band is clear that
6 Motorola, in fact, will produce product?

7 MR. EIERMAN: Well, at the rate it is
8 going we will have equipment long before the band gets
9 cleared.

10 CHAIR WILHELM: Bob, you had a comment?

11 MR. GURSS: I have some third party
12 information here since he is probably going to get
13 fired if he says this stuff.

14 The third party information I have is that
15 it is being beta tested in the field today, and it is
16 going to be available very soon for those areas where
17 band clearing isn't necessary.

18 I mean, you know, there are a lot of parts
19 in this country where you don't need to clear all the
20 bands to operate. And especially people who want to
21 expand, who want to have a 700 to 800 combined system.

22 And the new radios, I've been told, will

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1 operate in both bands. So I think the equipment will
2 be there long before the band is cleared. How much of
3 that equipment is there is going to depend on how
4 quickly the band is cleared because that affects the
5 size of the marketplace, and how many vendors are
6 willing to get into it, obviously.

7 CHAIR WILHELM: On the subject of
8 equipment and rules, the Commission's fourth report
9 and order is -- several petitions for reconsideration
10 were filed. And this is a little off the subject of
11 band clearing, but it is a matter of interest to many
12 people in this room, and I'm going to try to put
13 Kathleen, and perhaps Bryan, on the spot, and ask them
14 when we might see an order on this subject. Don't say
15 soon, please.

16 MR. SCHLIEMAN: Very soon. Commissioner
17 Abernathy's office has voted that item, so it should
18 be out soon.

19 CHAIR WILHELM: Oh, excellent.

20 MR. SCHLIEMAN: So keep tuned, keep
21 looking at the NCCs webpage, and you will see how
22 those petitions were disposed of.

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1 MR. GURSS: Another point I forgot to
2 mention, which plays a piece in this band clearing,
3 that some of you are familiar with, as I mentioned
4 earlier, there has been some discussion among some of
5 the cellular and wireless industry that maybe this
6 isn't a band that they want to go in.

7 There has been a suggestion, coming from
8 their quarters, that perhaps the entire band, 700 MHz,
9 become a -- it has been referred to as a homeland
10 security band. And that the additional 30 MHz that is
11 to be auctioned instead becomes a primarily federal,
12 but maybe also state and local public safety homeland
13 security type band, which would then create this very
14 substantial block of spectrum in the 700 and 800 band
15 for all public safety type of operations.

16 I don't know what the federal agency's
17 response on that is, I'm not sure they have one yet,
18 they are only recently aware of this concept. There
19 is some real interest in it, among some people on
20 Capital Hill, but there is also some budgetary issues.

21 This auction that we are talking about,
22 there is a byzantine concept known as scoring on the

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1 Hill, and it is not what they do at the bars
2 afterwards. It is a process which is just as mystical
3 to me, of trying to assign dollars to things like
4 future auctions of spectrum.

5 And they came up with, as I've been told,
6 a four billion dollar number for this spectrum to be
7 in the auction. So if they were to somehow take that
8 off the auction table, someone would have to find four
9 billion dollars to replace in the budget.

10 So there are a lot of issues there. But I
11 want to mention that, because that -- one of the
12 reasons that is being mentioned is that that then
13 creates a very substantial interest in clearing that
14 band beyond what is there now.

15 Whether or not those pieces come together,
16 I don't know. But that is another, yet another
17 concept that is floating out there, to clear not just
18 the public safety bands, but the channels where all
19 the channels are.

20 CHAIR WILHELM: I will ask Kathleen to put
21 human resources old auction hat back on and address
22 this question. The auction has been delayed several

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1 times, it now has what is purported to be a firm date.

2 Do you think it will be a firm date?

3 MS. HAM: My boss is sitting in the
4 audience, and -- I think we are prepared to run this
5 auction June 19th. I know it has been delayed several
6 times, but I think there is, I think, a view within
7 the Commission, it is not a cohesive view, but that
8 having the auction will actually help facilitate band
9 clearing, because you get some people in there that
10 have a vested interest in the spectrum, to clear it.
11 and then it could facilitate it.

12 So that is one reason to have an auction.

13 I also think we are going to be, I know Bob is
14 alluding to the fact that there may not be much
15 interest in the spectrum. We are going to be putting
16 out a PN very soon, asking for sort of renewed comment
17 on what the minimum opening bids for the spectrum
18 should be, and that is going to be an opportunity, I
19 think, to test the waters, again, to see how
20 interested people are, or not, in the spectrum.

21 So I think -- but right now we are on
22 course to do it June 19th. I will also add that we

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1 have spectrum from 52 through 59 that also is part of
2 that legislation from 1997 that Bob takes issue with,
3 requires us to auction that spectrum, as well.

4 And that spectrum is even more encumbered
5 than 60 through 69, way more high powered and low
6 powered stations. And that is something, too, that I
7 think we are going to have to be looking at scheduling
8 an auction very soon, because it has a September 30th
9 2002 deadline in the statute as well.

10 CHAIR WILHELM: So I think the title of
11 the next item that comes out, what if we held an
12 auction and nobody came? I will give one last chance
13 to this audience to address the collective brain power
14 represented on this panel, and then we will break for
15 lunch.

16 Sir, would you identify yourself, and then
17 state your question?

18 MR. BISHOP: Yes, Don Bishop, Mobile Radio
19 Technology Magazine.

20 I haven't heard any mention, so far,
21 regarding the potential interference from commercial
22 wireless carriers that might occupy the band into

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1 public safety. I know that had been a matter of some
2 concern, and suggestion made of changing the technical
3 rules to prevent that. I just wonder where that
4 stands.

5 MR. EIERMAN: I think when we get the
6 spectrum then we will worry about that. No, yes,
7 we've had concerns all along about the, you know, the
8 interference problems we've had at 800, concerns that
9 we don't want to repeat that at 700.

10 So I know we have been continually
11 discussing the issue to, you know, make sure that
12 whatever -- you know, the rules in place, we feel, are
13 insufficient, and we would like tighter rules to
14 protect public safety.

15 CHAIR WILHELM: Bob, I know that APCO had
16 a considerable interest in this question.

17 MR. GURSS: Yes, and NPSTC filed a
18 petition for reconsideration of the rules. And just
19 within the last week or so, I believe, TIA filed a
20 document which is a follow-up on a next party meeting
21 that took place a couple of months ago, addressing in
22 further detail why these rules need to be adjusted

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1 based on more of the experiences in the 800 band.

2 And that is a document that should be in
3 the public record now, so you can take a look at that.

4 CHAIR WILHELM: Kathleen, did you have a
5 comment on that?

6 MS. HAM: I think we are going to be
7 looking at that. I will say that I think that we did
8 learn something from the 800 MHz band, and that part
9 of the problem with 800 MHz has been that we divided
10 the spectrum up into all these little slivers, and
11 interspersed it with what are now commercial users,
12 and the spectrum use has changed.

13 I think we did -- the good news is, with
14 700, that we did create a guard band, we were very
15 sensitive, I think, in crafting the interference
16 rules, and so forth, on this issue. But we will look
17 at this latest proposal.

18 I do think that we have, we have learned
19 something from 800, and I think hopefully that will
20 pay off in the end.

21 MR. TRAMONT: And just in terms of
22 discussing 700 in the context of 800 I think raises

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1 the larger issue, which is, what are we doing with the
2 large? And I think, you know, we've got the 700,
3 we've talked a lot about that band today.

4 We've talked a little bit, and Harlin
5 mentioned possibly looking at 800 to see what we could
6 do to solve some interference issues there. The 4.9
7 band is, hopefully, relatively ripe for a decision,
8 and we will be able to move on that.

9 I think you may see some more moving on
10 priority access as a complement to dedicated wireless,
11 public safety wireless bands. And then some of the
12 reliability and diversity issues that were teed up.

13 So I think the Commission has a broad
14 approach to public safety wireless issues at the
15 moment, and that these are sort of the five lead
16 horses in the train at this point.

17 CHAIR WILHELM: Well, I think that is a
18 pretty good windup for the panel this afternoon.
19 We've held you 15 minutes longer than we said we
20 would, but I will hold you 30 or 40 seconds more
21 longer, and ask for a round of applause for our
22 panelists this morning.

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1 (Applause.)

2 CHAIR WILHELM: We will take up, again, at
3 1:45.

4 (Whereupon, at 1:45 p.m., the above-
5 entitled matter was recessed for lunch.)

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1 A-F-T-E-R-N-O-O-N S-E-S-S-I-O-N

2 CHAIR WILHELM: John Oblak brings an
3 impressive background to his position as Chairman of
4 TIA's Engineering Committee for Private Radio. John
5 holds a master of science degree in electrical
6 engineering from the University of Pittsburgh.

7 He began his career in 1973 working for
8 RCA. We all remember RCA, I guess. In 1984 he joined
9 the E.F. Johnson company where he is now the company's
10 chief engineer. He has been associated with TIA for
11 20 years, and today he is going to report on TIA's
12 progress in developing a 700 MHz wide band data
13 standard.

14 MR. OBLAK: Thank you very much. I
15 presented, yesterday, a brief overview of where we are
16 in the process. And the slides I will use today are
17 the same slides. However, I would like to maybe do
18 just a different focus on my presentation.

19 Obviously I won't go into as much
20 technical detail as I had yesterday, which means this
21 will be mostly overview, but primarily to cover those
22 areas that show where we are making progress, what our

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1 plans are, and what we expect to accomplish.

2 First of all, to say, we at TIRA TR-8 are
3 very appreciative of the fact that the NCC has come to
4 us for the development of standards for wide band
5 data. We take this as a serious responsibility. I
6 believe we are up to the task. And what we would like
7 to do is present to you a status report on where we
8 are.

9 In the past at NCC meetings, myself or
10 Wayne Leland have given very informal reports on where
11 we are. This is a more formal report. And I expect
12 that we will be giving more throughout the coming
13 year, to show you what our progress is, and where we
14 are going.

15 Our agenda today, we are going to go
16 through, very briefly, the NCC requirements as we see
17 them, focus in on our wide band progress to date. We
18 will, very briefly touch on some of the technology
19 including the physical layer of technology selection.

20 And we will also talk on the standard
21 sweep and their development schedule, and how we plan
22 to accelerate and move this forward at a more rapid

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1 pace.

2 The requirements, as we understand from
3 the NCC, the requirements have come to us as of June
4 of 2,000 requirements being that we would meet all
5 three of the band widths that are outlined in the 700
6 MHz band for wide band data that includes 50 KhZ, 100
7 KHz, and 150 KHz, at the various rates.

8 In addition all three configurations, both
9 radio to fixed network, radio to radio, and radio to
10 repeater, would be supported. The basic attributes of
11 text messaging, and mobile radio support are mandatory
12 with optional attributes of ground to air video
13 transmission, e-mail with file attachment, and
14 internet connectivity with encryption.

15 We see the work product that TIA will
16 produce, includes a number of standards, a suite of
17 standards, if you will. The first of which is a wide
18 band system and standards definition, a somewhat
19 overriding top level document on wide band data.

20 Currently this document has been written,
21 it was balloted, or approved for ballot in our August
22 meeting. The ballot went forward, and we agreed to

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1 publish the this document in our meeting on October
2 1st.

3 So this document is well under way to
4 becoming a, what we call a TSB, telecommunications
5 systems bulletin. So this is one form of the document
6 that we have.

7 Next the work that we are taking up is the
8 wide band air interface standard, we call it the WAI.
9 And, first of all, and that is the lowest layer of the
10 model, it is the physical layer specification. And,
11 certainly, it is a pivotal document, it is a
12 cornerstone document, much as the common air interface
13 was to project 25. This is equivalent, in the wide
14 band data world.

15 We, initially, had five technologies
16 proposed, and have subsequently narrowed them down to
17 two technologies that have gone forth for ballot. And
18 in our October meeting two technologies were agreed to
19 send to ballot, one being the scalable adapted
20 modulation, or SAM, that is a Motorola technology.

21 The other one being isotropic orthogonal
22 transform algorithm, or IOTA, and that was from EADS-

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1 DSN, and Nortel networks. And so those are in the
2 process of being balloted at this very time.

3 In addition, in the work that we did, in
4 August we defined a schedule for the work that needs
5 to be done in wide band data standards. In that
6 August meeting we agreed to accept that schedule, and
7 we are driving very closely to schedule adherence.

8 It is a rather aggressive schedule, and
9 yet I will later show you some of the things we are
10 doing to try to keep on schedule, and to in fact do
11 better than we currently are projecting.

12 The following slides describe the suite of
13 standards that we anticipate as defining wide band
14 data. First of all, the wide band data systems and
15 standard definition, that is a document that we said
16 has already been approved for publication, and is in
17 the publication process right now.

18 Following that is the wide band air
19 interface overview, and this is an overview document
20 on the wide band interface, and sub to that are five
21 additional documents that define the wide band air
22 interface, the first one being the physical layer

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1 specification, and as I mentioned, two technologies
2 are proposed, two are going out to ballot.

3 The second is the media access control
4 layer specification. That is also in the process of
5 being developed. And in this document we are trying
6 to converge, again, we do not want to have two
7 technologies or multiple technologies sent to ballot,
8 we want to converge to a single technology. And in
9 this document we are trying to converge to the single
10 technology.

11 I might also mention, and even though we
12 are balloting two technologies for the physical layer,
13 it is our goal, in the end, to propose a single
14 technology for interoperability. So the fact that we
15 are going down a two-pronged path doesn't say that
16 that is where we will stay, it is just that we
17 anticipate, in the end, to converge to a single
18 recommendation.

19 The radio link adaptation layer, the
20 logical link control mobility management, again, these
21 are all documents that define the wide band air
22 interface. And the next one being the pack of data

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1 specification. And then we have documents that deal
2 with our services, wide band data supplemental
3 service, text messaging specification, transceiver
4 methods of measurement, and transceiver performance
5 recommendations, and the last one being the wide band
6 air interface conformance test.

7 So we believe that these documents define
8 the suite of documents that specify wide band data,
9 and are required. Now, the question we ask is, which
10 one of these, or which ones of these are required to
11 define interoperability?

12 As you are aware, there are some 30
13 documents in the project 25 suite of standards. Not
14 all of them are referenced in NCC, and FCC rules, as
15 defining interoperability. In fact, there is only
16 about 9 or 10 of them that are referenced as being
17 pivotal documents.

18 We also feel the same way, that not all of
19 the documents within the suite of standards will be
20 required to define interoperability. We feel that
21 there are a few key ones. Those including the wide
22 band interface standards, and their five sub

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1 documents, and the text messaging specification.

2 We believe that these documents represent
3 the subset that will define interoperability. The next
4 few slides we are going to go through very quickly. I
5 don't propose to spend any time on them other than to
6 say that the approach we are taking is a wireless
7 internet approach with its protocol layers, as defined
8 here.

9 And we have three slides defining the
10 various reference models, and protocol models for the
11 three modes of operation, radio to fixed network,
12 radio to radio, and radio to radio through a repeater.

13 So this is the radio to repeater, the next
14 one would be -- okay, very good. No, no, I don't
15 propose to spend much time on the technical details
16 here.

17 Current work is involved in the layer 2
18 technology, and we have received proposals by a number
19 of manufacturers. In fact, there were five, Motorola,
20 SAM was the first, Nortel and EADS for IOTA, Marconi
21 Simoco had presented Tetra II, Comspace presented wide
22 band DCMA, and Interoperable Wireless VMSKII.

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1 Subsequently Comspace and Interoperable
2 Wireless have withdrawn their proposals, because of a
3 change in their business direction. Likewise, just an
4 overview of the physical layer technology.

5 As we mentioned, there are two currently
6 under ballot, and the next two slides define the two
7 technologies that are proposed, both SAM and IOTA. I
8 think the only thing we want to take from these, they
9 are certainly busy slides and could be reviewed later.

10 But the two technologies are different,
11 they are different techniques, and yet I think if you
12 look at the end result, the bit rates that are
13 achieved are fairly comparable. And so we say they
14 are two distinct ways to solve the problem.

15 So kind of an overview of where we are.
16 Here is the schedule that we are trying to adhere to.

17 And it is broken down by half years. It is a fairly
18 granular schedule, but we do have a detailed schedule
19 that defines it in more detail.

20 First of all, the TIA deliverables in the
21 second half of this year, wide band data system and
22 standards definition, as I mentioned, that is done

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1 with the publishing of the document.

2 TIA ballot of the physical layer
3 specification, again, those are done, both documents
4 have been approved for ballot. The third being
5 technology proposals for MAC/LLC, and RLA layers.
6 Those also are done, and are currently in work in the
7 subcommittee.

8 Deliverables for the first half of next
9 year, a physical layer standard. In other words,
10 publication of the document. Wide band air interface
11 overview as a telecommunications systems bulletin,
12 again, underway. And wide band adjacent channel a
13 couple power recommendations to the FCC. And, again,
14 work there is under way.

15 Additional work that needs to be started,
16 and finished, a ballot of the various layers of the
17 wide band air interface, technical proposals for other
18 layers, as well as technical proposals for application
19 layer.

20 TIA deliverables in the second half of
21 2002, wide band MAC/LLC, RLA layers, and TIA
22 standards, ballot of wide band upper layer standards,

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1 ballot of wide band data text messaging standards, and
2 technology proposal review of supplemental services.

3 So these are things that are second half
4 deliverables of 2002. First half 2003, wide band data
5 transceiver methods of measurement, and transceiver
6 performance recommendations.

7 As you notice, we've already started
8 these. We feel we are a little ahead of our schedule
9 in getting these standards out, and so we are going to
10 continue with that, and try to make as much headway as
11 we can in those standards.

12 The wide band air interface conformance
13 test, and supplemental services also need to be
14 addressed.

15 Again, as I said, we realize the urgency
16 of getting these standards out. We realize the
17 mandate of the NCC to have their work wrapped up by
18 February of 2003. We are trying to work to a
19 schedule.

20 Again, as I said, the whole suite of
21 standards does not necessarily define interoperability.

22 A subset of those, we feel, would be sufficient to

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1 define interoperability.

2 We are putting priority on those standards
3 that we feel are pivotal to the interoperability issue.

4 And so that is what we are trying to do. Again,
5 things that we are trying to do to accelerate our
6 pace.

7 First of all, we are having working
8 conferences two or more times, between meetings. In
9 fact, they are occurring more often than that, they
10 are occurring biweekly. As I mentioned, we have
11 started a little bit early, ahead of schedule, on some
12 of the other document work. TR-81 and 86 have begun
13 work on performance recommendations and methods of
14 measurement.

15 And so those are proceeding ahead of
16 schedule. We've prioritized some of the documents, as
17 I mentioned, that are pivotal to the interoperability
18 standards ahead of those that we feel are not so
19 crucial to defining interoperability.

20 So we've done some prioritization of
21 standards. Obviously we are utilizing as much of the
22 existing technology as we can. Obviously the

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1 internet, the IETF standards, using as many of the
2 industry standards that are available in the ITU, as
3 well as drawing heavily from APCO project 25
4 standards.

5 Basically those are the things we are
6 doing. I mentioned, also yesterday, and I believe it
7 to be true, that I do have confidence in where we are
8 going, in addition to this I have great faith in the
9 chairman that is leading this effort, Jeff Anderson
10 from Motorola is probably new to the TIA process, and
11 a young fellow. And yet his leadership and maturity
12 has certainly been evidenced, and I have great
13 confidence that his leadership will get us there in
14 good stead.

15 I don't propose to spend any time on these
16 other than to say that we do have a detailed schedule.

17 Bob, if you can just scan through those, that define
18 basically the very granular schedule that I showed you
19 before.

20 And so we are working to these schedules,
21 and making every attempt to deliver what we need to
22 deliver to the NCC in the time frame that is required,

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1 that being February of 2003.

2 And I would certainly entertain any
3 questions.

4 MR. NASH: Glen Nash with APCO, and
5 chairman of the technology subcommittee.

6 One, thank you for all the work that you
7 have been doing. You guys have really come a long way
8 on this, and it is looking like we might make the
9 schedule after all. So a lot more hope than I had
10 even a few months ago.

11 One thing I noticed, as you went through
12 the slides, and particular relative to the two
13 proposals, I noticed that the IOTA proposal, you
14 indicated it addressed only the MAC area, whereas the
15 SAM proposal addressed MAC, RLC, and LLC.

16 Are we to assume that IOTA will use other
17 RLC and LLC, or --

18 MR. OBLAK: Yes. I think the -- what we
19 currently have, the original proposals for IOTA were
20 at the physical layer. And certainly NORTEL networks,
21 and EADS DSN have presented proposals for other layers
22 in the protocol stack, as well.

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1 Currently we have taken the two pronged
2 approach between SAM and IOTA for the standpoint of a
3 physical layer. But, as I mentioned, we are trying to
4 get back to a single track, single standard.

5 And most of the effort that has gone on in
6 the telecom meetings that we have been having between
7 the regular TIA meetings, has been to achieve a
8 consensus at a common protocol stack, all the way up,
9 excluding the physical layer.

10 And then at some time we certainly will
11 have to make a choice between physical layer protocol
12 specifications, as to which one we are going to
13 recommend to the NCC.

14 MR. LELAND: If I could make some more
15 comments, too. This is Wayne Leland I also chair the
16 private radio section with TIA, attend all these
17 meetings.

18 We have to remember that the
19 interoperability standard is just for the
20 interoperability channels. And on the general channels
21 you can use anything you want, as long as you will
22 have the interoperability incorporated for the

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1 interrupt channels.

2 So the fact that two standards are going
3 forward is not all bad, because then -- and I'm
4 totally confident that with NTIA we will come up with
5 a single recommendation for NCC and for FCC. However,
6 we may continue with two or more standards for the
7 data itself, but they will all be required to use
8 whatever the FCC ultimately chooses as the interrupt
9 standard.

10 CHAIR WILHELM: Our thanks to John Oblak.

11 Many of you worked on project 25, and know what an
12 exacting process standard setting is. And the
13 schedule that John described is an ambitious one, and
14 I hope that we will see a final product in 2003, and I
15 know with John's help we will.

16 I have some sort of sad news to report.
17 I'm sorry to inform you that Carlton Wells, or Carlton
18 Wells state of Florida as he is usually known at the
19 NCC, has tendered his resignation as one of the most
20 valuable members of the implementation subcommittee's
21 working groups.

22 Carlton's new marching orders are to

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1 ensure the success of Florida state-wide 800 MHz
2 system. Because he is going to be devoting 150
3 percent of his efforts to that task, he is no longer
4 going to be a familiar voice at our meetings.

5 And I just wanted to thank Carlton for a
6 job well done. He said that he might have to leave
7 early, and I don't see him in the audience. If you
8 are, would you please stand up, Carlton? Just missed
9 him.

10 Well, the sentiments are still there, he
11 has done a tremendous job, and it is with regret that
12 we accept his resignation.

13 I would next like to introduce David
14 Byrum. At the NCC's meeting in Orlando, Florida, in
15 January of 2001, David Byrum of the Pinellas County
16 Florida Sheriff's office, gave us a very tantalizing
17 preview of the preliminary results of the Greenhouse
18 experimental wide band data system.

19 Today, after nearly a year's experience
20 with that system, indeed an expanded version of that
21 system, David is here to give us additional technical
22 and operational details. David?

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1 MR. BYRUM: Thank you very much. This
2 information was presented yesterday, briefly and
3 quickly. And today we can go through it at whatever
4 pace is comfortable.

5 What we are going to talk about is, as Mr.
6 Wilhelm said, is one year later, after the
7 implementation of the SAM protocol in Pinellas County,
8 Florida, in a real system used by officers.

9 What we have is the first field deployed
10 wide band data system in the world. It is operating
11 at 460 kilobits per second with integrated voice data,
12 full duplex voice. It is based on end to end IP
13 protocol, similar to what your internal networks are
14 using, provides us intranet and internet access, which
15 our agency is a very heavy user of, within the office
16 environment previous to this.

17 Voice over IP using the IMBE vocoder,
18 video applications that the Greenhouse project
19 supports, uses these streaming video over IP, again,
20 to use the standards in place, and quality of service,
21 which allows various applications to adjust the
22 parameters of the transmission stream to best suit the

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1 application for thruput.

2 What we are going to talk about today is
3 basically a subset of what could be a future system.
4 The equipment, the radios, and some of the features
5 are just what we need to do some evaluation, but it
6 would not represent a complete system.

7 And since this is a pre-production
8 research project, it is not really an alpha or a beta
9 test of any product. However, in spite of that fact,
10 it is in use by our officers today.

11 A little bit about my agency. We have
12 been a user of mobile data since 1975. We presently
13 have grown to a fleet of 550 mobile data units.
14 However, we are still stuck with old technology, and
15 looking to upgrade. And this is where my interest in
16 this 700 MHz wide band data has taken me.

17 Some of the things our agency has pretty
18 much mandated the next system will do, is that it will
19 continue to provide internet and intranet access,
20 making use of the driver's license photos, and crime
21 scene photos that our agency uses regularly.

22 Crime reports and analysis from the field,

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1 provide us a full CAT interface for dispatching and
2 status of our officers. We would like to get an
3 interface with our county GIS System to provide all
4 the benefits that the county's property appraiser's
5 office, and utilities and others have available, but
6 would presently be too much of a burden to bring out
7 into the field.

8 We would like that ability, and fire has
9 some unique needs, such as fire hydrants, and building
10 plans, and things like that.

11 Kind of to sum up what we were looking
12 for, is we wanted to do everything in the car that we
13 could do in a desktop, and we wanted to do it at
14 speeds that were suitable for public safety.

15 We wanted to maintain that internet
16 connection to our state and local data bases, FCIC and
17 CJ net. Our agency would like to entertain AVL and
18 mapping in the car for the plotting of calls, and the
19 locating of our resources through a GPS receiver.

20 We saw a definite benefit to having video,
21 either from the car or to the car for unique
22 situations where an image can convey a lot more

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1 information than a description, a verbal description.

2 And we would prefer it to be a full
3 duplex, like a video conference with audio, or a
4 conference between a vehicle and a dispatcher, or
5 somebody in an office, for example, to consult with
6 your supervisor on various subjects.

7 And to make a complete system out of it we
8 would like it to also contain a voice component, such
9 that it could be deployed as one system to meet all
10 the needs.

11 We are going to show you a short video
12 segment that was created to demonstrate this
13 technology to some federal interests. You will notice
14 it does lean heavily towards federal uses. But when
15 it is over we can talk about what you see here.

16 (Whereupon, a video was played.)

17 MR. BYRUM: Those are just some examples
18 that we put together to demonstrate how this equipment
19 was being used, could be used.

20 In more detail, here is some of the
21 installations that we've done to this date. In the
22 upper left corner a typical installation in three of

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1 our sheriff's cruisers.

2 Below that the mobile unit, which is a
3 roll around cart that is outfitted with all the
4 equipment that would normally be in a vehicle. This
5 allows us to roll it into offices, and do broadcasts
6 from within the office.

7 Right next to that is our ambulance
8 installation. There isn't a lot of room left in the
9 front of an ambulance, so we had to fit it in as
10 tightly as we could.

11 One of the things that was different in
12 the ambulance installation is we put the camera on a
13 removable mount, using a very long cord, which gave us
14 the ability to take the camera out of the vehicle, and
15 take it around the back, or into an accident scene,
16 and actually send video through the ambulance
17 Greenhouse equipment, back to the dispatchers, or
18 possibly in a future installation, to a doctor or
19 emergency room.

20 Directly to the right of that is an
21 installation in a fire vehicle. We also did one in a
22 district chief's vehicle. Again, the mounting was

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1 quite challenging, as there wasn't a lot of room in
2 there.

3 Above it, and to the right, is a
4 surveillance van. This is a typical installation that
5 law enforcement uses for gathering intelligence with
6 audio and video. And we installed, directly to the
7 left, and on the floor of that chair, the Greenhouse
8 terminal, which is the display and keyboard.

9 The camera used with the Greenhouse in
10 that installation was the periscope camera on the roof
11 of the van. And then the center top is a display of
12 what a dispatcher position looks like. It is two flat
13 monitor screens. The one on the right represents what
14 is called the multimedia interface, which is how you
15 control the cameras, and the audio.

16 And on the left screen would be your cad
17 screen for your dispatcher, or your AVL screen,
18 depending on how your agency would implement it. And
19 we have two dispatch positions, one in the sheriff's
20 office, and one at the EMS dispatch facility.

21 So the multimedia situation we have been
22 provided with five different functions, the first one

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1 two way video, which is a video conferencing scenario,
2 both parties see each other.

3 Video, of course, meaning I can send video
4 to a unit, and I can do that from either a camera, a
5 VCR, or any other video source by just inserting it
6 into the dispatch console, and push it to another
7 vehicle.

8 Video pull would be an opportunity for us
9 to query a car and have that camera send us a picture.

10 And this would be very useful for an officer whom we
11 can't seem to reach on the radio. This would allow us
12 to pull video from that vehicle.

13 We also have the one way video with audio,
14 which is more like a broadcast. Here is a picture,
15 and I'm narrating it. I don't need to see who is
16 receiving it, and a two way audio, which is the audio
17 component. And, again, this is full duplex audio,
18 which is a little different than the audio that public
19 safety has been using up to now.

20 Across the bottom is an example of three
21 of the screens that the unit in the vehicle sees. The
22 one on the left is a regular CAD enquiry screen, with

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1 a small window in the upper right corner, which is a
2 video window.

3 And as you compare it to the windows on
4 the other slides it is changeable in size and
5 position. That is done at the user level. You can
6 have it overlay the screen so you can keep something
7 in view, or you can shrink it down so you can see more
8 of your data information, or you can eliminate it
9 completely, you can just turn the video off for the
10 moment.

11 The system became operational December
12 20th of 2000. And it really did exist our desktop
13 functionality into the field. In fact, when the
14 system was installed in the first car, and was made
15 functional and on the road, it took less than 30
16 minutes for us to bring in all of our desktop
17 applications, because of the use of standards we were
18 able to plug it into our existing building data
19 network, and it was just configured and addressed as
20 another terminal in the building.

21 So everything we can do in the office was
22 now available in these cars. The system operates over

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1 a 700 MHz experimental frequency. Pinellas county is
2 located west of Tampa, Florida. And it is one of the
3 counties that does not have an encumbered TV station
4 to deal with in the channel 64-69 arena.

5 So that gave us the opportunity to put
6 this on the air, on the band. It uses 150 KHz
7 channel, and it does use the proposed scalable
8 adaptive modulation, one of the two standards we just
9 heard about.

10 Again, make sure everybody is clear that
11 what this is not, it is not a product, it is not
12 something that is in production right now, so you
13 can't buy it. And it is not an alpha to beta test of
14 that product. It is more of a research project.
15 However, it is being used by our officers.

16 That is the really valuable part of it for
17 our agency, is our officers can not only challenge the
18 system with their needs, but they can provide new
19 ideas, and critique it, and challenge us with
20 different scenarios.

21 And over the last few weeks we have had a
22 few scenarios that suggested that the system can be

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1 tried with. Quickly the scaleable adapted modulations
2 is based on the premise that there is multiple levels
3 of modulation density, and different channel widths.

4 The way it is proposed to work, it would
5 be within an area of high signal strength. Near tower
6 sites you would have your highest thruput maximum
7 modulation density, and as you worked away from there,
8 the system would adapt in order to maintain thruput
9 without losing the connection.

10 And then you would build a system based on
11 your needs, where you need coverage, where you don't.

12 Here is a quick chart of numbers. Across the top you
13 will notice the three channel widths, 5100, 150 KHz
14 channels. And the left side represents the three
15 modulation densities.

16 Presently the system that we are testing
17 operates at the 460 kilobit per second rate. However,
18 the maximum speed was up there near 700 kilobits. Why
19 a Greenhouse? Well, it is good for both parties. It
20 takes the operational needs of an agency, the spectrum
21 which is, hopefully, soon going to be available, and
22 the technology that presently has not been used or

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1 deployed puts them together, and puts them in the
2 field for the users to evaluate.

3 It also allows the manufacturers to tailor
4 that product based on good input from the users,
5 provide features that will be used, and don't provide
6 features that add significant cost but don't have
7 major value to the agency.

8 Joint partnership, again, I see it as a
9 beneficial project for both of us. We get to do some
10 mighty impressive data in video. It also gives our
11 agency our policy makers, and our county commission,
12 the opportunity to see what we are going to ask them
13 for in the near future. And it gives the manufacturer
14 the feedback.

15 As I said, it enables us to see the
16 future, this is what we hope that the 700 band will be
17 providing for us when it becomes deployed. We would
18 like anybody who has an interest in this technology,
19 or this opportunity to come down to Pinellas County,
20 Florida.

21 We do give tours periodically. Put
22 together a group of people, we will give you an

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1 opportunity to drive around in the vehicles and
2 actually do hands-on.

3 Here is a list of some of the people that
4 have either come, or registered to come. As you see,
5 there is a pretty good number of public safety
6 agencies that are interested in moving in this
7 direction.

8 We have had federal agencies step forward
9 to try this technology, to see if it would meet their
10 needs. And private consultants. And we have others,
11 manufacturers and people in the business that have
12 come to evaluate it, and most of them provided very
13 positive comments, and provided good suggestions on
14 how we can test the system to new levels.

15 One item I didn't touch on was the fire
16 applications. What we have is we have multiple CAD
17 systems within our county. The sheriff uses one, fire
18 uses one, and EMS uses one.

19 So when those vehicles that are installed
20 in fire equipment, we load their applications and
21 their needs, and their CAD system on the same
22 terminal, and we let them access their hydrant map,

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1 locations, weather, very important, video from an
2 accident scene.

3 The lower left corner here is the status
4 of equipment. This would be information that would be
5 quite difficult, before, to have in use in an incident
6 command out in the field. Now it could be pulled up
7 on any car, any time.

8 And AVL and mapping, we are doing that
9 open video window, showing location, units
10 approaching, and the accident. That particular map
11 right there shows property information, zoning, and it
12 looks like it is pulling the property information out
13 of the property appraiser's office. It gives the
14 owner's name, and any of the hazards and things that
15 are with it.

16 Quick summary, what we saw on that little
17 video was a traffic stop that used the internet, used
18 video conferencing, and it allowed conferencing
19 between the data base and the officer to get a photo.

20 Community policing is very popular, very
21 important to our agency. As a citizen approaches an
22 officer and asks for information about crime in their

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1 area, or make a report, that officer now has access to
2 all the information he would if he was in the office.

3 He could generate a crime analysis report
4 for a week, a month, a year, based on the address.
5 And it would be deliverable to the vehicle so he can
6 provide that citizen with an answer, as well as show
7 photographs and others to the citizens, perhaps to
8 identify a suspicious person.

9 Crime scene, we have a large amount of
10 photos digitized and in our data base. Sometimes the
11 technician who is processing the crime scene would
12 like the opportunity to go back and review some
13 pictures, refresh his memory, find out if there is any
14 similarities between things that he has processed
15 recently, and again, allows that officer in the
16 vehicle to go right ahead and access those servers
17 full of photographs, and crime scene documents in the
18 field.

19 And the drug sting scenario, allowing you
20 to observe a situation covertly, and then share that
21 video of the users, both in the command arena, and the
22 officers who may be standing by to do the arrest

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1 later.

2 This would be very, very helpful, in
3 knowing that you are stopping the right vehicle, and
4 the right people, and not having to rely on a verbal
5 description of the type of car, and the description of
6 the people that could actually view the entire
7 operation real time, in the field.

8 Summary, what we are seeing here is that
9 it puts users in live situations, allows us to apply
10 different scenarios to the equipment. Some come from
11 our officers, some come from administration, some come
12 off the technical side.

13 We are producing another videotape like
14 the one you saw here, that was for federal users. But
15 this one will be a full interoperability with police,
16 fire, EMS, and possibly other users, and that should
17 be available mid-December.

18 Next tour we are offering is filling up
19 fast, it is December 6th. However, if you are
20 interested in that, or another date, please contact
21 myself or Mr. Tim Goodall, who is down in front here,
22 and we can set you up for a visit.

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1 We really encourage more people to come
2 see this technology, and see how well it does work.
3 And with that I have no more.

4 CHAIR WILHELM: Are there any questions
5 from the audience?

6 (No response.)

7 CHAIR WILHELM: David, thank you very
8 much.

9 I think it is interesting, David, that in
10 the morning session we heard from people who are
11 bemoaning the lack of videoconferencing on a wireless
12 basis. And in the afternoon we hear reports on how
13 standards are being developed for an actual cutting
14 edge working system providing what those folks this
15 morning said they needed, and couldn't obtain.

16 Our next speaker is Bob Lee. Robert E.
17 Lee, Jr. is the program manager of the PSWN program,
18 which has assisted the NCC's interoperabilty and
19 implementation subcommittees in the development of
20 proposed incident response system.

21 He is here to discuss the latest iteration
22 of this system, and to discuss the steps necessary to

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1 have the system adopted by public safety officials.

2 Bob?

3 Let me explain why John is here. Normally
4 in these meetings we have reports from all three
5 subcommittees. And we have to cut that short in this
6 meeting, because of time constraints. But the
7 interoperability and technology committees did discuss
8 encryption, John is going to discuss that, and he is
9 also going to discuss the interoperability
10 subcommittee's work on the incident response system.

11 MR. POWELL: My introduction for Bob is
12 through the normal letter that we do in transmitting
13 documents to the Steering Committee, and I will just
14 briefly read this, because it does include two items.

15 It is our letter to Chairman Wallman, and Michael.

16 It says: This letter serves to bring to
17 the NCC Steering Committee for your action two
18 activities of the subcommittee during this week's
19 meetings. First, on November 15th the subcommittee
20 revisited the issue of the most appropriate standard
21 for voice encryption on interoperability channels in
22 the 700 MHz band.

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1 Section 90.553B of the Rules and
2 Regulations currently identifies the project 25 data
3 encryption standard, or DES protocol known as the
4 encryption standard. After considerable discussion we
5 are recommending that the technology subcommittee
6 reconsider the standards issue.

7 It is the belief of this subcommittee,
8 without dissent, that a more appropriate standard is
9 the advanced encryption standard or AES. Furthermore,
10 we recommend that the Steering Committee immediately
11 notify the manufacturing committee that this issue is
12 being reconsidered.

13 The second item we are bringing to the
14 Steering Committee's attention is that Mr. Robert E.
15 Lee, PSWN program manager, today will present
16 recommendations of interoperability subcommittee
17 working group II, regarding mandatory use of the
18 incident command system, or ICS, nomenclature,
19 structure, and communications command structure, plus
20 use of plain language, and priority access protocols
21 for incidents involving use of 700 MHz interoperability
22 channels.

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1 These recommendations and the background
2 upon which they are based are detailed in document 58E
3 and that was on the table at the back of the room,
4 when you came in this morning.

5 The events of September 11th where the ICS
6 played a critical role in managing one of the most
7 complex public safety responses in our nation's
8 history, highlight the need to quickly forward this
9 recommendation to the Commission for its
10 consideration.

11 We can have the best technologies
12 available for deployment, but if operational protocols
13 are not in place to appropriately use these channels,
14 the technology is of little use.

15 ICS is the standardized operational
16 protocol. It is in place within the majority of
17 public safety first responder agencies across the
18 United States.

19 It is the only possible choice for this
20 product of our subcommittee. Robert?

21 MR. LEE: Thank you, John, and thank you
22 Michael for placing me in what turns out to be the

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1 position of greatest favor with a group like yourself,
2 and that is the last speaker. And my dentist often
3 places me in a similar position. They are very happy
4 to see me at the end of the day.

5 Well, at any rate, good afternoon, my name
6 is Robert Lee, and I'm the PSWN program manager for
7 the Department of Justice. I've only been in this
8 position about five months, and it has been a
9 whirlwind learning experience to the intricacies of
10 radio communications, and data transmission, and
11 public safety. But I'm quite honored to be here and
12 happy to be part of it.

13 We were tasked, in this case, to assist
14 the operations standards working group with developing
15 a white paper on the incident command system, and that
16 is the product that you see in the back of the room,
17 which we are forwarding today as a final
18 recommendation for the NCC.

19 Our intention today is just to introduce
20 the report to the Commission, not to explain in detail
21 the real nature of the incident command system. You
22 all know that there has been so much written on that

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1 topic, that the system itself has existed for about 30
2 years, and has been refined, and taught to an
3 increasing number of people over the course of those
4 30 years.

5 Just yesterday, before I came down here, I
6 got a notice from the IACP of an upcoming critical
7 incident management training session, and in there, of
8 course, discussed the origins of key functions of the
9 incident command system, and identify the federal
10 regulations requiring its use.

11 So the incident command system is not
12 something that is new to us in public safety, but it
13 is something which now we need to embrace in a special
14 way, as we consider the 700 MHz spectrum.

15 So I will provide a short explanation of
16 the history that led us to today, and identify the
17 basic attributes of the incident command system, and
18 introduce this paper as a recommendation to the NCC.

19 The primary benefit of the incident
20 command system, as we see it, is standard procedures.

21 That is, we have a protocol to follow as we implement
22 interoperability. There is immediate implementation,

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1 you don't need to be formally schooled, necessarily,
2 you don't need fancy equipment, you don't need
3 software, and things like that.

4 You can set this up very quickly, very
5 basically, and have it accomplish your job.
6 Additionally we feel it has universal application,
7 which means it is relevant to any situation, and since
8 we are talking about all the public safety, we don't
9 have to specialize explanations of this for the
10 various sectors that usually follow in public safety.

11 The history of the paper is as follows.
12 We had the initial draft last November, in Washington,
13 D.C., first review in January, another review in
14 March, where there were subtle changes made, and in
15 June we finally crafted this as an actual submission
16 to the NCC, and are formally bringing it forward today
17 as a committee.

18 We certainly found that the ICS has
19 certain values for the public safety community. It is
20 simple, effective, flexible, and accessible. It is a
21 very easy system to use and follow, once you embrace
22 it as something valuable to public safety incidents.

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1 These attributes make it an essential tool
2 for public safety, and it has been recognized by
3 agencies throughout the country as such. Fire
4 services taught it in the National Fire Academy for
5 many, many years. I mentioned the IACP mailing
6 recently.

7 And since communications are an essential
8 part of an effective response to any incident, we
9 would recommend ICS as the standard to follow. So the
10 operating standards working group, and the PSWN
11 program, therefore, endorse the implementation of the
12 recommendations to you as the components of ICS in the
13 interoperabilty spectrum including its structure,
14 nomenclature, language, and leadership structure.

15 At any rate, we thank you for the
16 opportunity to allow us to introduce this concept to
17 the NCC. We welcome the challenge, this is PSWN, we
18 welcome the challenge of continuing to support NCC and
19 public safety throughout the country, as we grow in so
20 many different regards, and people of the United
21 States deserve no less from us, than to work hard at
22 solving these problems.

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1 And we think that through things like ICS
2 we will help protect them, and ourselves in the public
3 safety community. So thank you for your time. If
4 there are questions we would be happy to answer them
5 now.

6 CHAIR WILHELM: Bob, I had one question
7 that came up previously with Commission staff, and
8 that is the use of plain language. And they weren't
9 clear whether that meant non-encrypted communication,
10 or avoidance of use of tactical codes.

11 MR. LEE: It is the latter, avoid jargon,
12 because we know that that changes from place to place.

13 I mean, here in the city I heard somebody refer to
14 their communications van as a bus. Well, in New York
15 City those who work it know a bus is an ambulance,
16 right?

17 So, I mean, that is the kind of thing we
18 are trying to avoid by the plain language.

19 CHAIR WILHELM: Well, now we've come to
20 the time that we usually reserve for public comments,
21 or public questions in the meeting. Seeing the usual
22 suspects in the audience, I suspect there may be no

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1 public comment. But let me open the microphone in
2 case there is.

3 MR. SCHLIEMAN: John Powell asked me to
4 put this letter on the record. This is to Kathleen
5 Wallman and Michael Wilhelm, dated November 16th, from
6 John Powell, interoperability subcommittee chair.

7 The final report of the public safety
8 wireless advisory committee identified an immediate
9 need, within five years, for 25 MHz of spectrum to
10 meet critical interoperability and operational needs of
11 local and state public safety agencies.

12 Poignantly we met today in New York City
13 to hear testimony on communications interoperability
14 problems during the largest terrorist act ever to
15 target our country. Most horrendous in world history.

16 These acts occurred on the fifth anniversary of the
17 release of that final report.

18 The critical spectrum needed for
19 appropriate and coordinated response to those
20 incidents is still not available. From the view of
21 the working public safety professional who is risking
22 her or his life on a daily basis, responding to

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1 emergences, we are no closer to realizing the use of
2 the spectrum today than we were in 1996. It simply is
3 not there.

4 The work of the National Coordination
5 Committee continues to be pivotal in providing
6 guidance to the Commission, manufacturers and users of
7 this new spectrum. Its work is complete to the point
8 that equipment for this new band will shortly be
9 available.

10 However, the majority of spectrum for this
11 new public safety band is still encumbered by
12 television stations in the major metropolitan areas of
13 the United States, with no guarantee of relief in the
14 foreseeable future.

15 The time to clear the spectrum for public
16 safety use is upon us. We are at war. Throughout the
17 world our military has access to sufficient and usable
18 spectrum for its critical missions, but today's war is
19 more domestic than foreign. The vast majority of our
20 domestic soldiers wear the uniforms of local, state,
21 and federal emergency service personnel, and we do not
22 have sufficient and usable spectrum for our critical

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1 missions.

2 There is no way to count the lives lost at
3 the Pentagon and World Trade Center on September 11th,
4 and the countless other events that happen every day
5 throughout this country due to the inability of public
6 safety personnel to intercommunicate.

7 It is time for the Congress and Federal
8 Communications Commission to put aside politics,
9 monetary and other issues, that are blocking the
10 immediate availability of the spectrum for public
11 safety use. The lives of our citizens, and the
12 emergency personnel sworn to protect them, must take
13 precedence over other uses of this spectrum, including
14 home shopping, and other commercial enterprises.

15 The interoperability subcommittee urges the
16 NCC Steering Committee to immediately move the issue
17 of spectrum availability to the top of its agenda,
18 action agenda.

19 The time to act on this issue is now,
20 because most other activities of the NCC will soon
21 grind to a halt without the availability of 700 MHz
22 spectrum. Sincerely, John S. Powell, Chairman.

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1 CHAIR WILHELM: Thank you Bob, and thank
2 you John, who has left, for a very well written
3 request to the NCC.

4 For those of you who did not notice it on
5 the agenda, I want to mention, again, that the NCC is
6 grateful to the IXP Corporation, and to MOtorola, for
7 furnishing the meeting space, and refreshments, over
8 the past few days.

9 Our special thanks, very special thanks
10 are due to Ted Dempsey for his help in organizing
11 these meetings, and scheduling several of the fine
12 officials who addressed here today.

13 Although all of us would like to believe
14 that the World Trade Center and Pentagon attacks are
15 to be the last terrorist assaults on our country,
16 indulging in that belief would be perilous.

17 The work of the NCC has become more
18 important since September 11th. Effective public
19 safety communications systems, now more than ever, are
20 going to be the literal lifeline to police, fire, EMS,
21 and military professionals who safeguard our citizens.

22 With your help, the help of your local

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1 officials, state legislators, and of Congress, the 700
2 MHz public safety band will add much needed strength
3 to that lifeline.

4 And, finally, let me say that it is next
5 to impossible to leave this meeting without the
6 impression that the spirit of New York City, and its
7 public safety professionals, is absolutely
8 unbreakable.

9 Thank you for coming, and I hope to see
10 you in Washington on January 31st, and February 1st of
11 next year.

12 (Whereupon, at 2:58 p.m. the above-
13 entitled matter was concluded.)
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